

Ref No: APSEZL/SECT/2025-26/95

November 4, 2025

BSE Limited

Floor 25, P J Towers,

Dalal Street,

Mumbai – 400 001

**Scrip Code: 532921** 

National Stock Exchange of India Limited

Exchange Plaza,

Bandra Kurla Complex,

Bandra (E), Mumbai - 400 051

Scrip Code: ADANIPORTS

Sub: Submission of Media Release and Investor Presentation on Unaudited Financial Results (Standalone and Consolidated) for the quarter and half year ended 30<sup>th</sup> September, 2025

Dear Sir/Madam,

In continuation to Outcome of Board Meeting dated November 4, 2025, we hereby submit:

- Media Release dated November 4, 2025 on the Unaudited Financial Results (Standalone and Consolidated) for the quarter and half year ended 30<sup>th</sup> September, 2025, as Annexure "A".
- 2. Presentation on performance highlights of the Company for the Unaudited Financial Results (Standalone and Consolidated) of the Company for the quarter and half year ended 30<sup>th</sup> September, 2025 as **Annexure "B"**.

The same is being uploaded on the Company's website at www.adaniports.com.

Kindly take the same on your record.

Thanking you,

Yours faithfully,

For Adani Ports and Special Economic Zone Limited

Kamlesh Bhagia Company Secretary

Encl.: as above



Media Release: Ahmedabad, 4 November 2025 BSE: 532921 | NSE: ADANIPORTS | Bloomberg: ADSEZ:IN | Reuters: APSE.NS

#### APSEZ Q2 FY26 Net Profit ₹3,120 Cr, +29% YoY; Revenue ₹9,167 Cr, +30% YoY

- APSEZ Q2 FY26 EBITDA at ₹5,550 Cr, up 27% YoY; H1 FY26 EBITDA at ₹11,046 Cr (+20% YoY)
- **Domestic Ports** deliver highest ever H1 FY26 EBITDA margin at 74.2%; **International Ports** H1 FY26 revenue and EBITDA hits lifetime high of ₹2,050 Cr and ₹466 Cr respectively
- Logistics H1 FY26 revenue at ₹2,224 Cr, +92% YoY, driven by ramp up in Trucking and International Freight Network services, RoCE increases to 9% (6% in FY25)
- Marine H1 FY26 Marine revenue ₹1,182 Cr, +213% YoY, driven by vessel acquisitions
- Fitch Ratings revised outlook to "Stable" from "Negative", reaffirmed rating at "BBB-"
- **S&P Global CSA** recognized APSEZ in the Top 5% of Global Transportation and Transportation Infrastructure companies<sup>1</sup>
- "Our strong, across-the-board profitable growth momentum truly underscores the success of our unmatched Integrated Transport Utility value proposition," said Ashwani Gupta, Wholetime Director & CEO

Adani Ports and Special Economic Zone Limited (APSEZ), an Integrated Transport Utility, today announced its results for the quarter and half year ended 30 September 2025.

#### Q2 FY26 & H1 FY26 key financials (consolidated)

Particulars (₹ Cr)	Q2 FY26	Q2 FY25	YoY	H1 FY26	H1 FY25	YoY
Revenue	9,167	7,067	30%	18,294	14,627	25%
EBITDA	5,550	4,369	27%²	11,046	9,217	20%
PAT	3,120	2,413	29%	6,431	5,520	17%

#### Business segment performance trajectory

Revenue in ₹ Cr	Q2 FY23	Q2 FY24	Q2 FY25	Q2 FY26
Domestic Ports	4,306	4,900	5,474	6,351
International Ports	181	806	798	1,077
Logistics	361	483	588	1,055
Marine	151	152	190	641
Others	212	305	17	43
Total	5,211	6,646	7,067	9,167

<sup>1.</sup> S&P Global Corporate Sustainability Assessment score as of 4<sup>th</sup> November 2025

Mix change to align with strategic objective of Integrated Transport Utility. Greater contribution from Trucking and International Freight Network, which have lower EBITDA margin but higher RoCE



#### Q2 FY26 & H1 FY26 operational performance

Particulars	Q2 FY26	Q2 FY25	YoY	H1 FY26	H1 FY25	YoY
Cargo (MMT)	124	111	12%	244	220	11%
All-India market share	28.1%	27.4%	+70bps	28%	27.3%	+70bps
All-India container market share	45.9%	44.4%	+150bps	45.5%	45.1%	+40bps
Rail volume (TEUs)	178,927	154,630	16%	358,406	311,220	15%
GPWIS (MMT)	4.92	5.14	-4%	10.98	10.70	3%

#### Comment by Ashwani Gupta, Whole-time Director & CEO

"Our strong, across-the-board profitable growth momentum truly underscores the success of our unmatched Integrated Transport Utility value proposition. Logistics and Marine businesses have continued their exponential growth trajectory, further reinforcing our port-gate to customer-gate offering. Our performance is a testament to the success of various operational efficiency and capital optimization initiatives, leading to the strongest ever H1 domestic ports EBITDA margin and significant improvement in Logistics RoCE.

Our vision of becoming an Integrated Transport Utility is taking shape at an accelerated pace. The strategic expansion of our multi-modal capabilities---from our growing network of 12 logistics parks and 3.1 million sq. ft. of warehouses to our expanding trucking fleet and international freight services---demonstrates how we are creating a seamless supply chain ecosystem. The ongoing expansion of our port capacities and our 127-vessel marine fleet across the MEASA¹ region, with foray into West Africa waters, position us as a genuine integrated player in the global supply chain. Being recognized amongst the Top 5% of global transportation companies by S&P CSA² further reinforces our sustainability-driven operational excellence."

#### Performance highlights

- **Global leadership:** Global integrated multi-modal value chain enabler with 633 MTPA capacity, targeting 1 billion tonnes throughput by 2030. Mundra port ranked 25<sup>th</sup> amongst the top global ports in the World Bank's Container Port Performance Index 2024<sup>3</sup> (up from 27<sup>th</sup> position last year)
- Operational excellence: Colombo West International Terminal (CWIT) handled over 350,000 TEUs since commencing operations in April 2025 (over 100,000 TEUs handled monthly in August & September 2025); Phase 2 construction is ongoing
- Logistics acceleration: Announced groundbreaking of 70-acre, 1.3 Mn sq. ft. logistics park in Kochi with ₹600 Cr investment; Received approval for EXIM operations at Virochannagar (Gujarat), Kishangarh (Rajasthan), and Malur (Karnataka) ICDs
- Record performance: Mundra Port handled 898 double-stacked container rakes in July 2025, moving c.46,000 TEUs; Loaded 5,612 cars onto a single vessel in under 40 hours in September 2025
- 1. Middle East, Africa, South Asia
- 2. S&P Global Corporate Sustainability Assessment score as of 4th November 2025
- 3. Source: The Container Port Performance Index 2020 to 2024: Trends and Lessons Learned, published by World Bank Group and S&P Global Market Intelligence



- International expansion: Board approved acquisition of NQXT Port, Australia a natural deepwater, multi-user export terminal with 50 MTPA capacity (subject to regulatory approvals)
- Marine fleet expansion: Acquired 9 new marine vessels during Q2 FY26, taking total fleet to 127 vessels; Inaugurated Strategic Command Center for Marine operations
- Sustainability leadership: Scored 66/100 in S&P Global CSA 2025, placing APSEZ in Top 95th percentile<sup>1</sup> globally; 12 ports certified Zero Waste to Landfill. MSCI upgraded APSEZ's ESG rating from "CCC" to "B" on strong corporate governance and sustainability practices
- Financial optimization: Completed bond buyback program in August 2025, repurchasing US\$386.03m; Increased average debt maturity to 5.2 years. Fitch Ratings revised outlook to "Stable" from "Negative", affirmed rating at "BBB-". S&P Global revised ratings outlook to "Positive" from "Negative" while reaffirming "BBB-" rating

#### Business transformation analysis

**Logistics business** delivered exceptional growth with H1 FY26 revenue of ₹2,224 Cr, up 92% YoY. This transformation reflects APSEZ's strategic evolution toward Integrated Transport Utility, with accelerated ramp-up in trucking services, international freight network services, multi-modal logistics park (MMLP) operations across 12 locations, and RoCE improvement to 9% (from 6% in FY25).

Marine operations achieved remarkable 213% YoY growth to ₹1,182 Cr in H1 FY26. The diversified marine fleet expansion with 127 vessels in the MEASA<sup>2</sup> region, including foray into West Africa waters through acquisition of 4 Platform Supply Vessels (PSVs) and 1 workboat, demonstrates successful scaling of offshore capabilities with Tier-1 customers.

**International ports** delivered lifetime high H1 revenue at ₹2,050 Cr in H1 FY26, reflecting strong performance at Haifa Port (Israel), operational commencement at Colombo West International Terminal (Sri Lanka), and Container Terminal 2 operations at Dar Es Salaam (Tanzania).

**Domestic ports** maintained steady growth with H1 FY26 revenue of ₹12,488 Cr and all-time high EBITDA margin at 74.2%, demonstrating the resilience of APSEZ's core Indian operations with overall market share at 28% (27.3% in H1 FY25) and container market share at 45.5% (45.1% in H1 FY25).

#### Financial Highlights

- **Strong operating cash flow**: H1 FY26 operating cash flow of ₹9,503 Cr, representing 86% of EBITDA
- Capex momentum: H1 FY26 capex at ₹6,462 Cr
- **Debt management:** H1 FY26 Net debt/EBITDA ratio at 1.8x; Cash balance ₹13,063 Cr; Gross debt ₹51,082 Cr
- Credit rating upgrade: Fitch Ratings revised outlook to "Stable" from "Negative", affirmed rating at "BBB-". S&P Global revised ratings outlook to "Positive" from "Negative" while reaffirming "BBB-" rating; Moody's reaffirmed "Baa3/Negative"; ICRA reaffirmed "AAA/Stable"
- Capital optimization: Completed bond buyback program in August 2025, repurchasing total of US\$386.03m (US\$384.38m during early tender date and US\$1.65m before expiration); Issued ₹5,000 Cr NCDs for 15 years to LIC; Increased average debt maturity to 5.2 years (from 4.3 years as on March 31, 2025)
- 1. S&P Global Corporate Sustainability Assessment score as of 4th November 2025
- 2. Middle East, Africa, South Asia



#### Strategic Developments

#### 1. Multi-modal logistics expansion

- Groundbreaking of 70-acre, 1.3 Mn sq. ft. logistics park in Kochi with investment of ₹600 Cr; strategically located park will generate 1,500+ jobs and cater to e-commerce, FMCG/FMCD, pharmaceuticals, retail sectors
- Received approval to commence EXIM operations at Virochannagar (Gujarat), Kishangarh (Rajasthan) and Malur (Karnataka) ICDs
- Launched double stack container rake movement between ICD Tumb and ICD Patli
- ICD Virochannagar flagged off block rakes for Ocean Network Express (ONE) and Emirates Shipping to Mundra port in September 2025
- Handled 358,406 TEUs rail volume (+15% YoY) and 11 MMT GPWIS volume (+3% YoY) in H1 FY26

#### 2. Port capacity expansion

- Dhamra port opened new export berth; commenced construction of two new berths to increase capacity to 92 MMT
- Karaikal port enhanced permissible draft to 14.5 meters, positioning it among southern India's deepest draft ports; berthed MV Sakizaya Victory in September 2025
- MoU signed with Bharat Petroleum Corporation Limited to launch India's first ship-to-ship LNG bunkering operations at Vizhinjam port. The port will serve as a dedicated LNG refueling hub for vessels along the East-West shipping corridor

#### 3. Marine fleet development

- En bloc purchase of 4 Platform Supply Vessels (PSVs) and 1 workboat, expanding geographical presence to West Africa waters
- Inaugurated Strategic Command Center for Marine operations facilitating real-time vessel tracking and enhanced operational control
- Ocean Sparkle reached milestone in digital integration with entire fleet operating paperless; integrated cloud-based vessel management system (SeaFlux) across fleet

#### Record operational performance

- During July 2025, Mundra port set new record by handling 898 double stacked container rakes that moved c.46,000 TEUs
- In September 2025, Mundra port loaded 5,612 cars onto single vessel in under 40 hours (previous record of 5,405 cars in June 2022)
- In August 2025, Hazira port achieved highest-ever bulk liquid volume, handling 0.51 MMT through 71 liquid tankers
- In August 2025, Adani Gangavaram Port handled 66 vessels---setting new monthly record

#### Technology & skill development

- Al-powered Strategic Command Center for Logistics operations fully operational
- Commenced skill building centers at Mundra & Krishnapatnam to impart industry-relevant skills aligned with APSEZ's requirements



#### ESG excellence

#### 1. Environmental leadership

- Scored 66/100 in S&P Global Corporate Sustainability Assessment (CSA) 2025, placing APSEZ in Top 95th percentile<sup>1</sup> globally within Transportation & Transportation Infrastructure sector. APSEZ maintained the highest score in "Environment" dimension for third consecutive year
- 12 ports certified Zero Waste to Landfill showcasing commitment to circular economy
- Committed to Net Zero by 2040
- Maintained "Prime" status in Institutional Shareholder Services (ISS) ESG rating
- Deployed electric-powered Mobile Harbour Cranes at Netaji Subhas Dock

#### 2. ESG ratings

- MSCI upgraded APSEZ's ESG rating from "CCC" to "B" on strong corporate governance and sustainability practices
- Included as constituent in Nifty100 ESG Index, Nifty 100 ESG Sector Leaders Index and Nifty 100 Enhanced ESG Index
- Received "Strong" ESG rating from CRISIL with overall score of 61 and core ESG score of
  67 (amongst top 15% of companies assessed). NSE Sustainability Ratings and Analytics
  assigned ESG rating of 69 (amongst Top 15% of companies rated). SES ESG Research rated
  APSEZ with ESG score of 74.6 (Grade B+), indicating "Medium risk" profile. ESG Risk
  Assessments and Insights Limited has assigned an Environmental, Social, and Governance
  (ESG) rating of 76 with an "Excellent" classification

#### Awards & accolades

- Mundra port won Best Private Sector Port and Best Container Terminal of the year at India Maritime Awards
- At the India Maritime Week 2025, APSEZ won the "Port Sustainability Pioneer Award" under the Maritime Achievers category. This recognition reaffirms our commitment to driving responsible growth, integrating sustainability across all aspects of port operations, and setting new benchmarks in the maritime industry
- Ocean Sparkle Ltd was awarded the 'Digital Naukik Tech Transformation Award' by Directorate General of Shipping
- Dhamra port won the 'Pollution Control Appreciation Award 2025' under industry category by Odisha State Pollution Control Board
- Won two awards at 7th India Logistics Strategy summit organized by Institute of Supply Chain and Management (ISCM Forum): Mundra port named "Best Port Service Provider" and Adani Logistics Ltd. won "Logistics Champion"
- Won multiple awards at 24th Global Environment Awards 2025: Gangavaram port received award for Environmental Protection, Vizhinjam port received award for Pollution Control Machinery & Equipment, and Dhamra port received award for Waste Minimization
- Terminal in Goa port won Diamond Award in Apex India Green Leaf Awards for sustainable operations
- 1. S&P Global Corporate Sustainability Assessment score as of 4th November 2025



#### **About APSEZ**

APSEZ, part of the globally diversified Adani Group, a leading Integrated Transport Utility--across cargo origination (International Freight Network) through port handling, rail transport, multi-modal logistics parks, warehousing, and final delivery via road transport to customer gates.

This comprehensive "shore-to-door" capability, supported by cutting-edge digital infrastructure and Al-driven optimization, positions APSEZ as India's preeminent integrated logistics solutions provider. The company operates a comprehensive ecosystem of 15 strategically located ports and terminals across India's west, south, and east coasts, combined with a diversified marine fleet of 127 vessels, integrated logistics capabilities including 12 multi-modal logistics parks, 3.1 million sq. ft. of warehouses, and 25,000+ trucks operating on its proprietary platform, thus providing capabilities to handle vast amounts of cargo from both coastal areas and the hinterland.

With a current cargo handling capacity of **633 million tonnes per annum**, APSEZ commands approximately **28% of India's total port volumes**, targeting **1 billion tonnes throughput by 2030**.

Recognized among the **Top 5% of global transportation and transportation infrastructure firms** in the 2025 S&P Global Corporate Sustainability Assessment (95th percentile globally), with five ports featuring in the World Bank's Container Port Performance Index 2024, APSEZ combines scale, operational excellence, and integrated capabilities to enable seamless global trade.

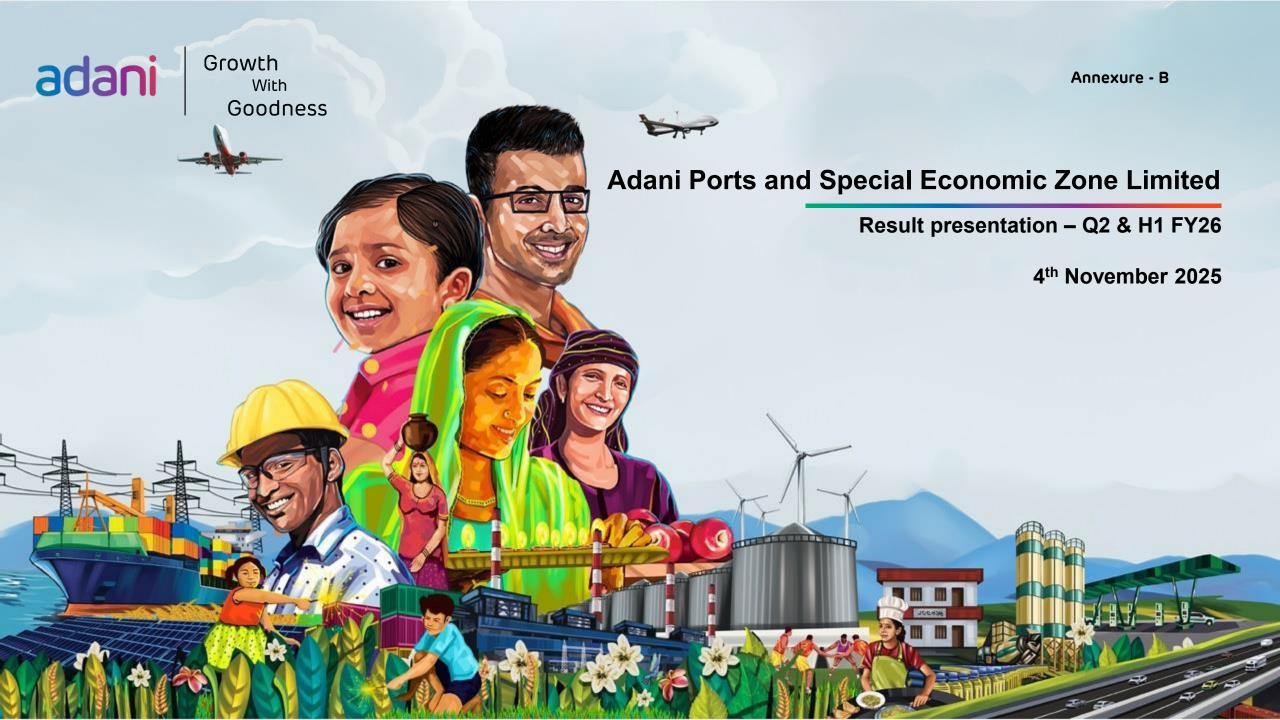
#### Disclaimer

No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions contained in this release. Certain statements made in this release may be "forward-looking statements" based on currently held beliefs and assumptions of the management of Adani Ports and Special Economic Zone Limited, which may involve known and unknown risks and uncertainties that may cause actual results to differ materially from projected results.

This release is for general information purposes only and does not constitute an offer or invitation to purchase or subscribe for any securities. Past performance is not necessarily indicative of future results. The Company disclaims any obligation to update forward-looking statements to reflect future events or developments.

For media queries, please contact: Mitul Thakkar | Mitul.thakkar@adani.com

For Investor Relations, please contact: Rahul Agarwal | apsezl.ir@adani.com





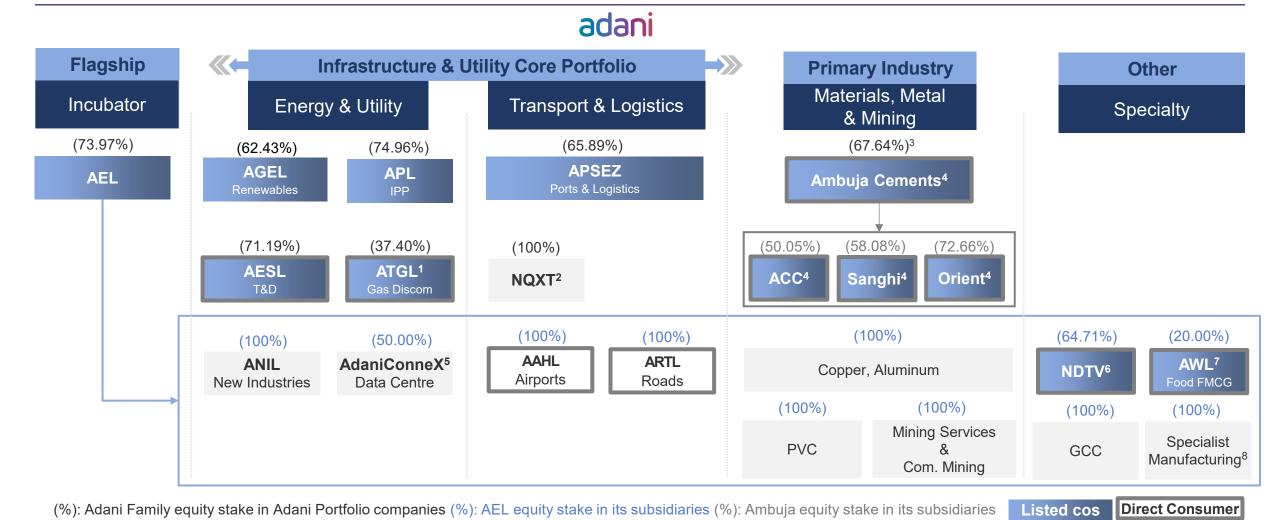
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**Group profile** 

# Adani Portfolio: A World Class Infrastructure & Utility Portfolio





## A multi-decade story of high growth centered around infrastructure & utility core

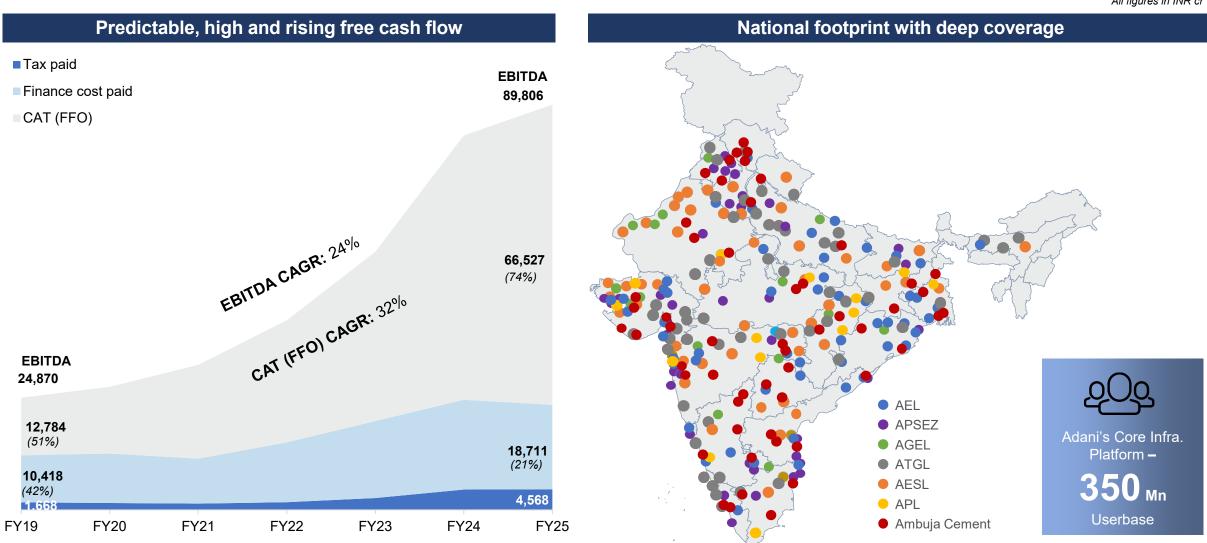
1. ATGL: Adani Total Gas Ltd, JV with Total Energies | 2. NQXT: North Queensland Export Terminal. On 17th Apr'25, Board of Directors have approved the acquisition of NQXT by APSEZ, transaction will be concluded post pending regulatory approval. | 3. Ambuja Cement's shareholding does not include Global Depository Receipt of 0.04% but includes AEL shareholding of 0.35% received as part of the consideration against transfer of Adani Cementation Limited as per NCLT order dated 18th July'25 | 4. Cement includes 67.64% (67.68% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 30th Sep'25 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. | 5. Data center, JV with EdgeConnex | 6. Promoter holding in NDTV has increased to 69.02% post completion of right issue in the month of Oct'25 | 7. AWL Agri Business Ltd.: AEL to exit Wilmar JV, agreement signed for residual 20% stake dilution. | 8. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AESL: Adani Energy Solutions Limited | T&D: Transmission & Distribution | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | APSEZ: Adani Roads Transport Limited | ANIL: Adani New Industries Limited | IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | GCC: Global Capability Centre | Promoter's holdings are as on 30th September, 2025.







All figures in INR cr



# **Adani Portfolio:** Repeatable, robust & proven transformative model of investment



#### **DEVELOPMENT<sup>1</sup>**

#### Adani Infra (India) Limited | Cemindia Projects Ltd. | PSP Projects Ltd.

#### Origination

- Analysis & market intelligence
- Viability analysis

#### Site Development

- Site acquisition
- · Concessions & regulatory agreements

#### Construction

- Engineering & design
- · Sourcing & quality
- Project Management Consultancy (PMC)

#### **OPERATIONS**

#### Operations (AIMSL)

#### Operation

- Life cycle O&M planning
- · Asset Management plan

## **Inspired Purpose & Value Creation**

 Delivering exceptional products & services for elevated engagement

**CONSUMERS** 

New C.E.O.

Consumer | Employees | Other Stakeholders

· Differentiated and many P&Ls



**India's Largest Commercial Port** (at Mundra)



Line in Asia

**Investment Case** 

Development

**Longest Private HVDC** (Mundra - Mohindergarh)

Renewable Cluster (at Khavda)

Growth Capital - Platform

World's largest

Infrastructure Financing Framework

Energy Network Operation Center

(ENOC)



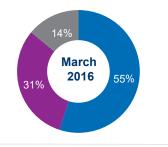
ERFORMANCE

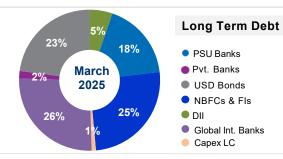
Policy, Strategy & Risk Framework

Strategic value

Mapping

**Duration** Risk Matching Risk Management - Rate & Currency **Governance & Assurance Diversified Source of Capital** 





Focus &



**Human Capital** Development

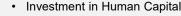
- Leadership Development Initiatives
- Investment in Human Capital

Al enabled Digital Transformation

- Power Utility Business ENOC
- · City Gas Distribution SOUL
- Transportation Business AOCC

Continued Investment



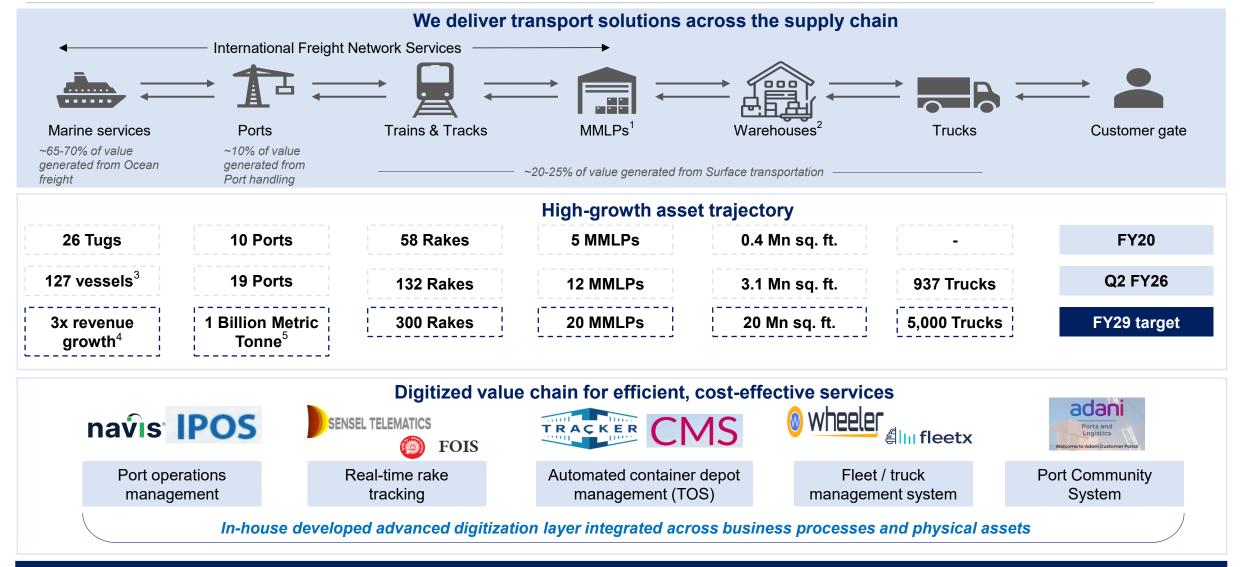




**APSEZ** profile

# **APSEZ is an Integrated Transport Utility:** We leverage Ports, Logistics and Marine assets to deliver tech-enabled solutions

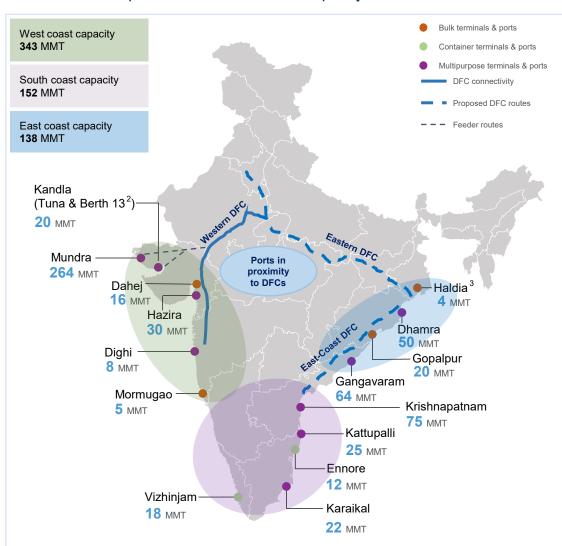




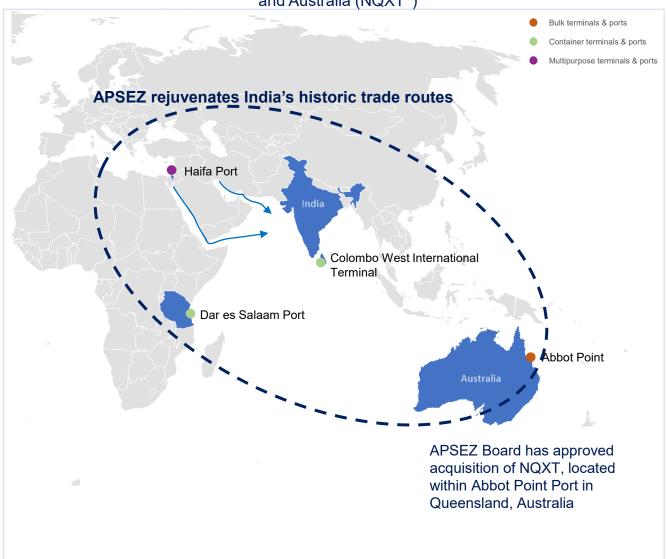
# **Ports**: We are India's largest private port operator with select global presence



15 ports in India with a total capacity of 633 MMT<sup>1</sup>



4 international ports in Israel (Haifa), Tanzania (Dar es Salaam), Sri Lanka (Colombo) and Australia (NQXT<sup>4</sup>)

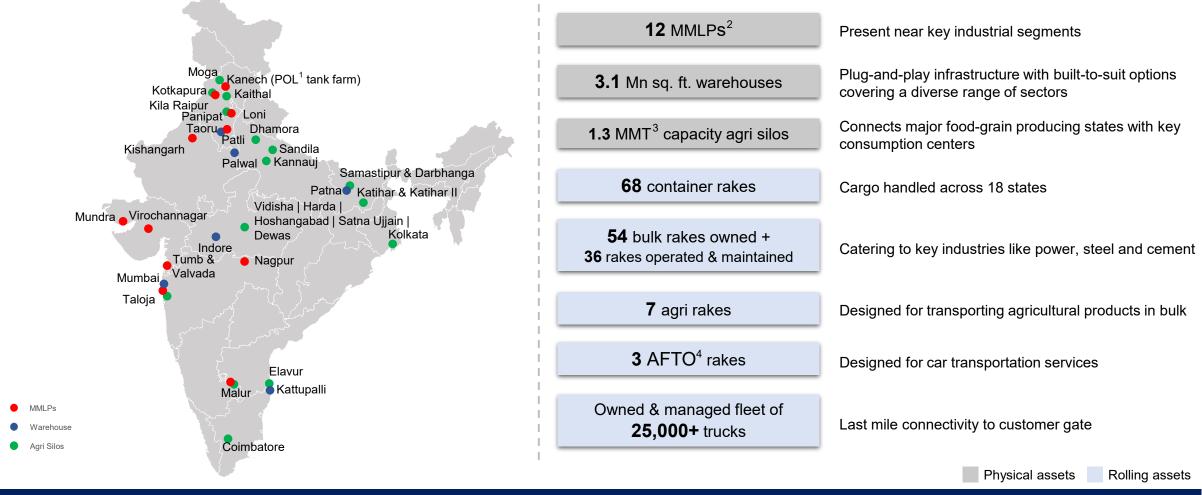






## APSEZ specializes in retail, industrial, container, bulk, liquids, auto, and grain logistics

#### Pan-India Logistics presence across MMLPs, warehouses and agri-silos



# **Marine:** Targeting opportunities in the MEASA waters





2022 Acquired OSL<sup>1</sup> 2023 Incorporated TAHID<sup>2</sup>

2024
Acquired Astro
Offshore

FY 2027 3x revenue growth<sup>3</sup>

## **Marine strategy**

Diversified marine fleet portfolio

Focused on MEASA<sup>4</sup> region

**Tier-1 customers** 

Profitable operations, high capital efficiency

# Diversified portfolio comprising of 127 marine vessels<sup>5</sup>











76 Tugs

19 AHTS<sup>6</sup>

12 Flat-top barges

14 MPSV<sup>7</sup>

**6 Workboats** 

<sup>1.</sup> OSL – Ocean Sparkle Ltd. 2. TAHID – The Adani Harbour International DMCC 3. Compared to FY25 4. MEASA – Middle East, Africa, South Asia 5. 127 vessel split - 77 vessels in OSL, 3 vessels in TAHID, 47 vessels in Astro Offshore 6. AHTS – Anchor Handling Tug Supply vessels 7. MPSV – Multipurpose Support Vessels

# **Well-connected land bank** at ports support industry cluster development; we have also invested in land bank for future Logistics use



#### Mundra land bank: ~12,500 Ha

- Rail: 64 km dedicated electrified Mundra-Adipur double track railway line which connects to the Indian railways network
- Road: Connected to NH<sup>1</sup> network via two SH48, SH<sup>2</sup>6
- Air: 1,900 m long airstrip

#### Dhamra land bank: ~2,000 Ha

- Rail: 62.5 km longest electrified NGR<sup>3</sup> Line in India. Connects to Howrah Chennai main rail link
- Road: Dhamra Port is connected to NH16 via 67 km road

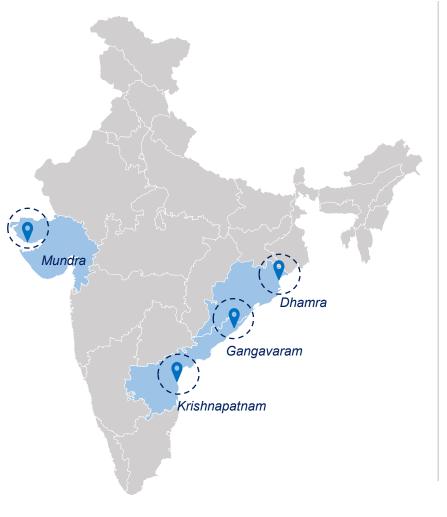
#### Gangavaram land bank: ~1,000 Ha

- Rail: Twin Railway line connectivity to the main broad gauge national network of Chennai-Visakhapatnam-Howrah
- Road: 4-lane expressway (3.8 km) connecting the port with NH5

#### Krishnapatnam land bank: ~2,750 Ha

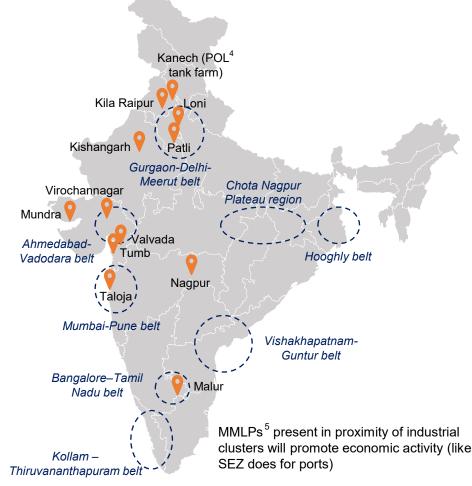
- Rail : Connected to the Indian railway network
- Road : Dedicated 23 km long 4-lane road connects to NH16

## **SEZ land bank**



**APSEZ Ports** 

# Strategic investment in landbank near industrial clusters



APSEZ MMLPs

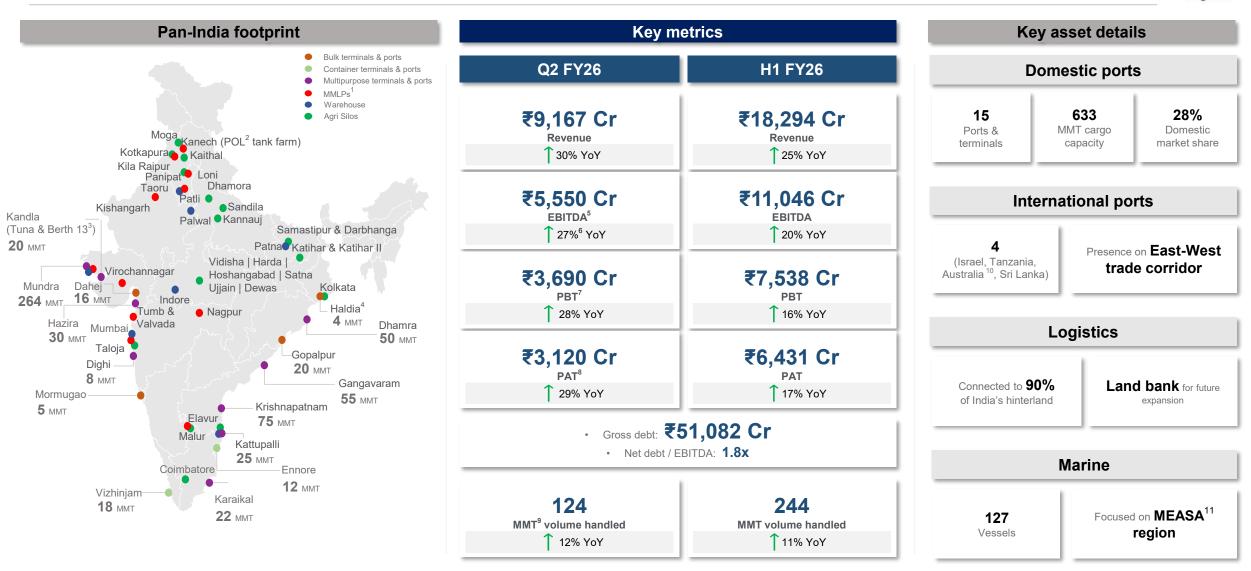
Figures in Ha represent industrial land bank; Maps not to scale

# 3

# Q2 & H1 FY26 performance highlights

# Ports, Logistics, Marine offer unmatched "shore-to-door" capabilities



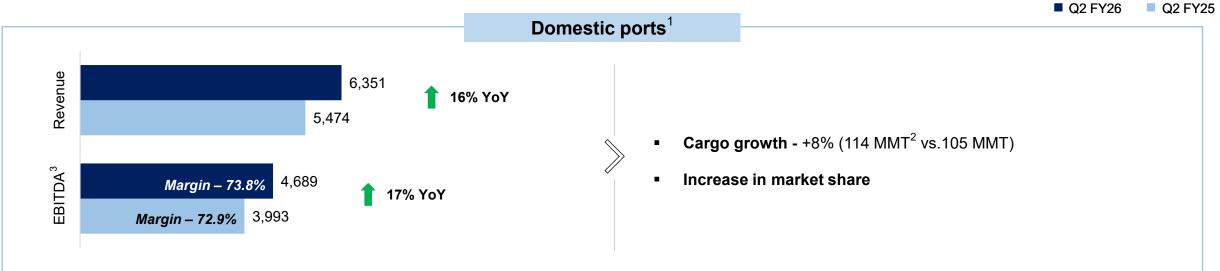


# Domestic & International ports – Q2 FY26 vs. Q2 FY25 performance



(in ₹ Cr)

Q2 FY25



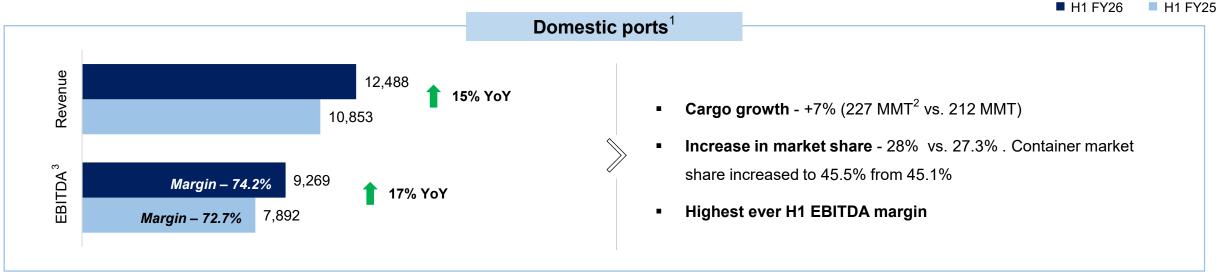


# Domestic & International ports – H1 FY26 vs. H1 FY25 performance



(in ₹ Cr)

H1 FY25



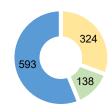


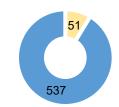
(in ₹ Cr)





Q2 FY26 - ₹1,055 Cr Q2 FY25 – ₹588 Cr

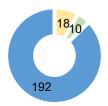


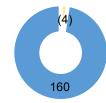




Q2 FY26 - ₹220 Cr

Q2 FY25 – ₹156 Cr





EBITDA margin (%)							
	Q2 FY26	Q2 FY25	Notes				
Logistics (Consolidated)	20.9%	26.5%					
A. Trucking	5.6%	NA	(1), (2) & (6)				
B. International Freight Network	7.2%	-	(1), (2) & (3)				
C. Logistics (other than Trucking & International Freight Network)	32.4%	29.8%					

■ Trucking ■ International Freight Network ■ Other logistics

#### Notes:

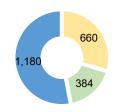
- Limited incremental capex for A & B above. Therefore, additive to RoCE<sup>2</sup> despite lower EBITDA
- Besides adding to the RoCE, they also fill the strategic gap in our service offering
- International Freight Network business commenced in Q4 FY25, hence NIL for Q2 FY25
- 16% growth in container rail volume (178,927 TEUs vs. 154,630 TEUs<sup>3</sup>)
- GPWIS<sup>4</sup> volume lower by 4% (4.9 MMT<sup>5</sup> vs. 5.1 MMT)
- 6. Trucking segment reported a negative EBITDA of ₹4 Cr in Q2 FY25

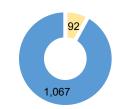
(in ₹ Cr)





H1 FY26 – ₹2,224 Cr H1 FY25 – ₹1,159 Cr



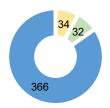


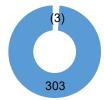




H1 FY26 - ₹432 Cr

H1 FY25 – ₹300 Cr





Trucking In	nternational Freight Network		Other logistics
-------------	------------------------------	--	-----------------

EBITDA margin (%)							
	H1 FY26	H1 FY25	Notes				
Logistics (Consolidated)	19.4%	25.9%					
A. Trucking	5.2%	NA	(1), (2) & (6)				
B. International Freight Network	8.3%	-	(1), (2) & (3)				
C. Logistics (other than Trucking & International Freight Network)	31.0%	28.4%					

#### Notes:

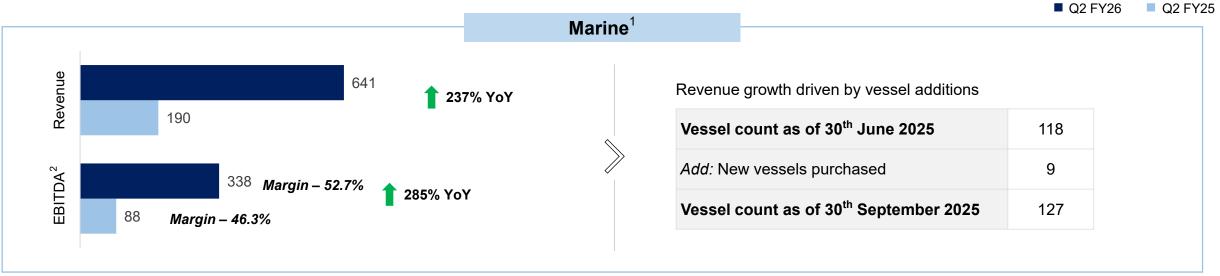
- Limited incremental capex for A & B above. Therefore, additive to RoCE<sup>2</sup> despite lower EBITDA
- Besides adding to the RoCE, they also fill the strategic gap in our service offering
- International Freight Network business commenced in Q4 FY25, hence NIL for H1 FY25
- 15% growth in container rail volume (358,406 TEUs vs. 311,220 TEUs<sup>3</sup>)
- GPWIS<sup>4</sup> volume grew by 3% (10.98 MMT<sup>5</sup> vs. 10.7 MMT)
- 6. Trucking segment reported a negative EBITDA of ₹3 Cr in H1 FY25

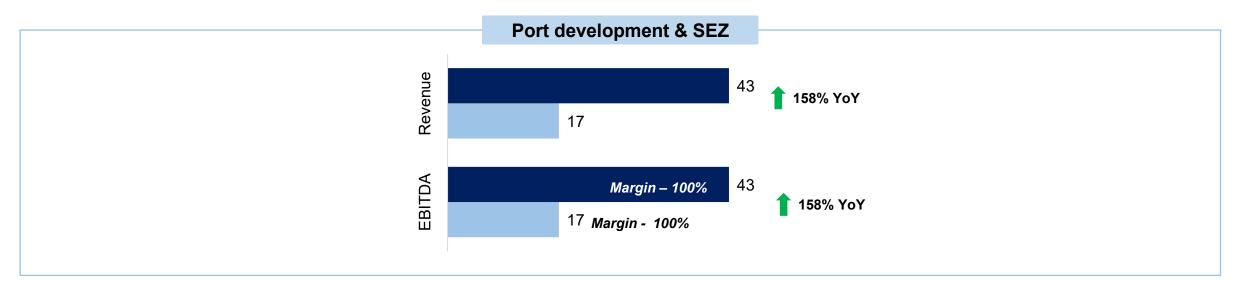
# Marine, Port development & SEZ – Q2 FY26 vs. Q2 FY25 performance





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	)2	FY26	വാ





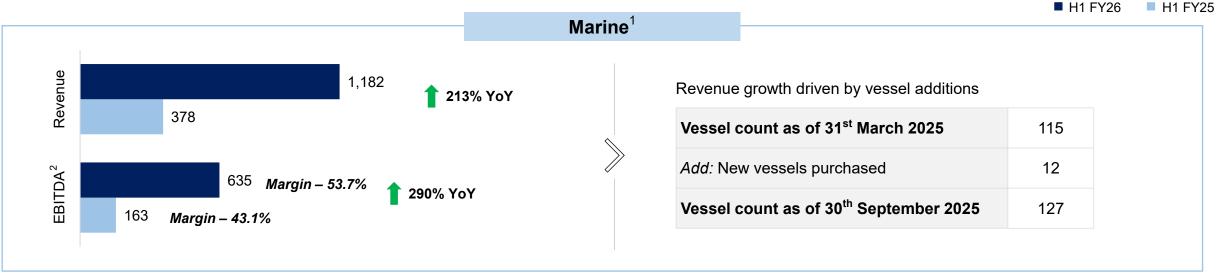
# Marine, Port development & SEZ – H1 FY26 vs. H1 FY25 performance

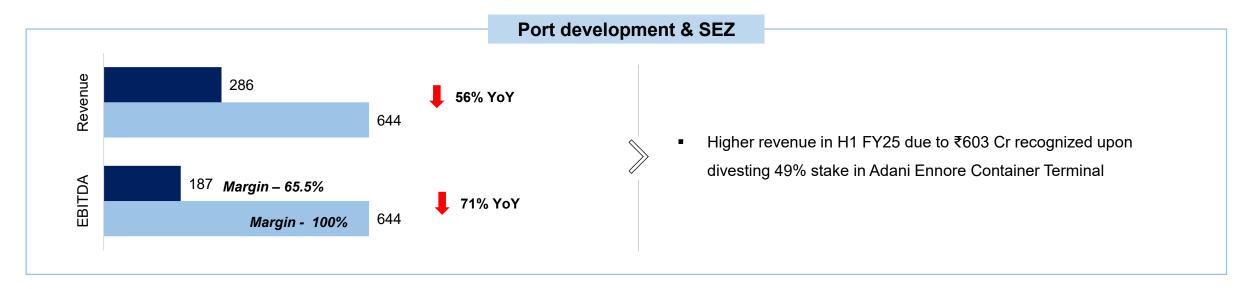




(in ₹ Cr)

H1 FY25





# Key ports revenue & EBITDA – Q2 FY26 vs. Q2 FY25



	Revenue		EBITDA⁴		EBITDA %	
₹Cr	Q2 FY26	Q2 FY25	Q2 FY26	Q2 FY25	Q2 FY26	Q2 FY25
Mundra	2,058	1,803	1,515	1,266	74%	70%
Dhamra	483	582	242	367	50%	63%
Hazira	526	482	393	356	75%	74%
Krishnapatnam	777	767	499	513	64%	67%
Kattupalli	99	111	55	75	56%	68%
Karaikal	131	136	81	92	62%	68%
Dahej	165	155	110	103	67%	66%
Gangavaram	347	247	187	127	54%	51%
Vizhinjam <sup>1</sup>	187	23	153	23	82%	99%
Gopalpur <sup>2</sup>	54	NA	16	NA	29%	NA
Harbour <sup>3</sup>	1,035	831	921	737	89%	89%

<sup>1.</sup> Q2 FY25 revenue represents income accrued during trial operations 2. Gopalpur acquisition was announced in March 2024 and completed in Q3 FY25. 3. Effective May 31, 2025, the operations of Adani Harbour has been transferred and vested to Shanti Sagar International Dredging Limited. The reported figures in this table pertain to the Adani Harbour division of Shanti Sagar 4. EBITDA – Earnings Before Interest, Tax, Depreciation & Amortization

# Key ports revenue & EBITDA – H1 FY26 vs. H1 FY25



	Revenue		EBITDA⁴		EBITDA %	
₹Cr	H1 FY26	H1 FY25	H1 FY26	H1 FY25	H1 FY26	H1 FY25
Mundra	3,897	3,693	2,745	2,326	70%	63%
Dhamra	995	1,165	498	709	50%	61%
Hazira	1,009	919	760	678	75%	74%
Krishnapatnam	1,574	1,583	1,016	1,092	65%	69%
Kattupalli	193	219	116	147	60%	67%
Karaikal	322	316	228	231	71%	73%
Dahej	299	314	201	209	67%	67%
Gangavaram	619	409	333	199	54%	49%
Vizhinjam <sup>1</sup>	387	23	331	20	86%	89%
Gopalpur <sup>2</sup>	120	NA	43	NA	36%	NA
Harbour <sup>3</sup>	2,103	1,633	1,852	1,452	88%	89%

<sup>1.</sup> H1 FY25 revenue represents income accrued during trial operations. 2. Gopalpur acquisition was announced in March 2024 and completed in Q3 FY25. 3. Effective May 31, 2025, the operations of Adani Harbour has been transferred and vested to Shanti Sagar International Dredging Limited. The reported figures in this table pertain to the Adani Harbour division of Shanti Sagar 4. EBITDA – Earnings Before Interest, Tax, Depreciation & Amortization

# JV financial performance

(in ₹ Cr)



#### JV quarterly performance<sup>1</sup>

		Q2 FY26			Q2 FY25		
Particulars	Revenue	EBITDA <sup>6</sup>	PAT <sup>7</sup>	Revenue	EBITDA	PAT	
APSEZ Consolidated	9,167	5,550	3,120	7,067	4,369	2,413	
JVs							
AICTPL (CT-3), JV with MSC <sup>2</sup>	566	328	176	441	230	121	
ACMTPL (CT-4), JV with CMA-CGM <sup>3</sup>	255	151	76	235	142	73	
IAVL, JV with Indian Oil <sup>4</sup>	126	85	52	137	84	44	
Dhamra LNG, JV with TOTAL	137	115	(49)	193	116	(55)	
AECTPL, JV with MSC 5	73	17	(14)	67	20	(10)	

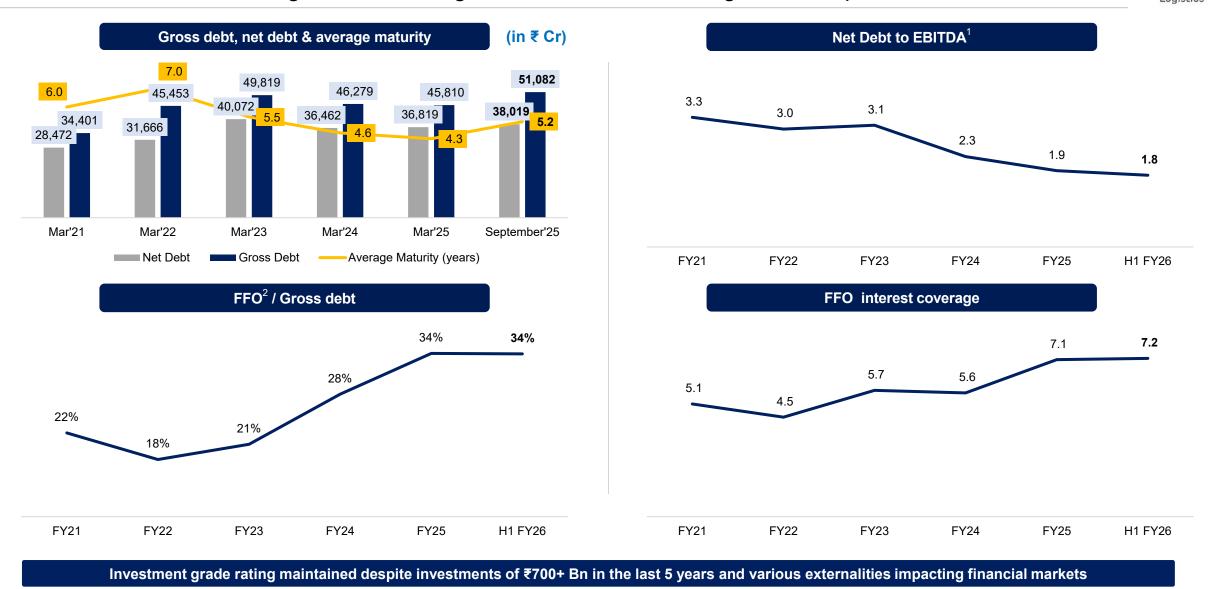
#### JV half yearly performance<sup>1</sup>

	H1 FY26			H1 FY25		
Particulars	Revenue	EBITDA	PAT	Revenue	EBITDA	PAT
APSEZ Consolidated	18,294	11,046	6,431	14,627	9,217	5,520
JVs						
AICTPL (CT-3), JV with MSC	1,073	610	386	926	499	342
ACMTPL (CT-4), JV with CMA-CGM	507	303	162	468	273	139
IAVL, JV with Indian Oil	253	163	95	268	170	93
Dhamra LNG, JV with TOTAL	306	229	(53)	314	154	(175)
AECTPL, JV with MSC	137	35	(25)	67	20	(10)

<sup>1.</sup> APSEZ consolidated revenue and EBITDA does not include the above JV numbers. JV numbers are included in PAT 2. AICTPL – Adani International Container Terminal Private Limited 3. ACMTPL – Adani CMA Mundra Terminal Private Limited 4. IAVL – IndianOil Adani Ventures Limited 5. AECTPL – Adani Ennore Container Terminal Private Limited 6. EBITDA – Earnings Before Interest, Tax, Depreciation 8. Amortization 7. PAT – Profit After Tax

# adani Ports and Logistics

# APSEZ has an investment grade, deleveraged balance sheet with significant capital markets track record





# Global rating agencies

MOODY'S

Baa3 / Negative

# **Domestic rating agencies**



AAA / Stable

**S&P Global** 

**BBB-/Positive** 



AAA / Stable

**Fitch**Ratings

BBB- / Stable

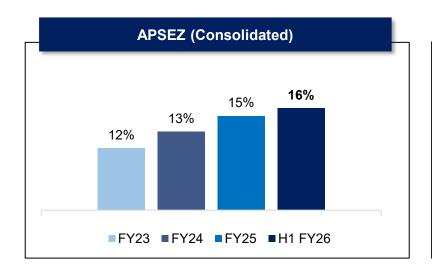


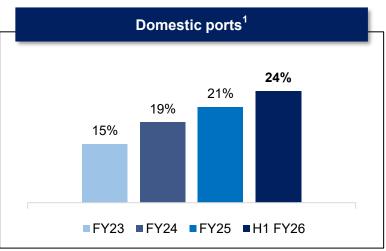
AAA / Stable

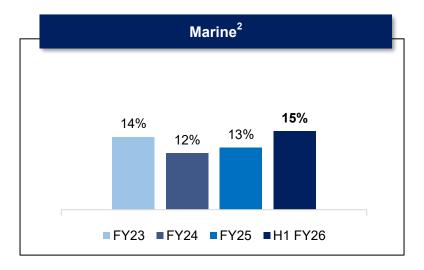


AAA / Stable

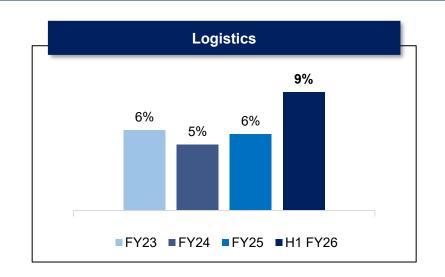


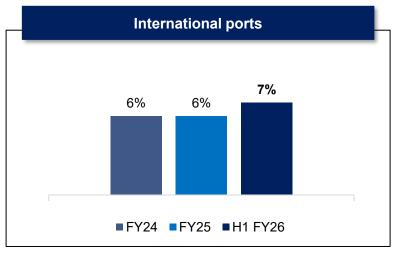




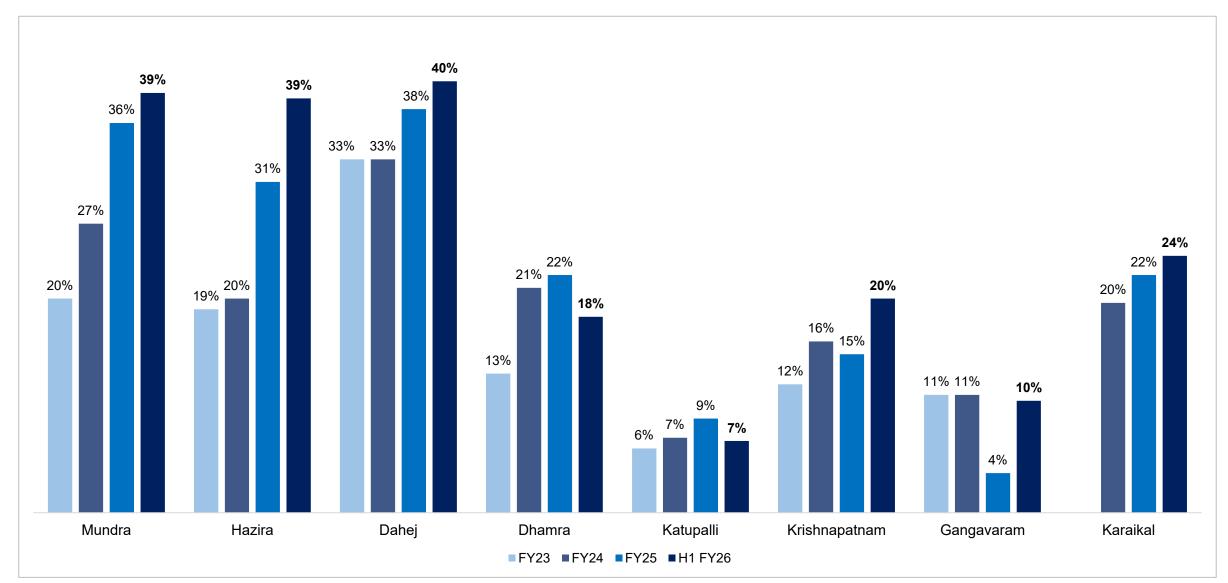


## The following gestating businesses are expected to achieve threshold RoCE<sup>3</sup> in 3-4 years



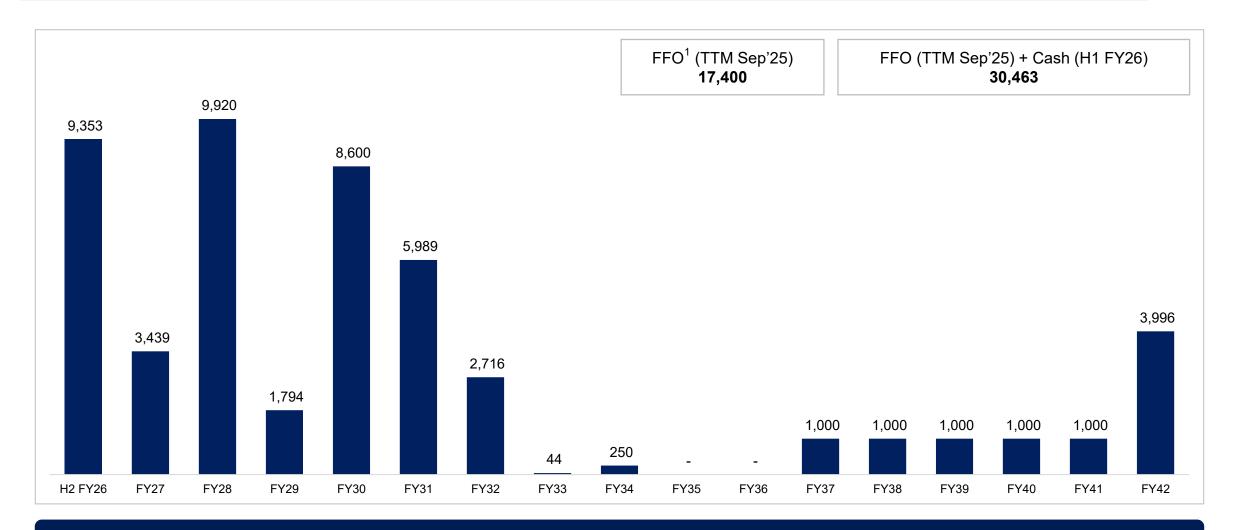












Current level of FFO exceeds the annual loan repayments; no refinance risk

## H1 FY26 highlights



# Performance highlights

- Global leadership: Global integrated multi-modal value chain enabler with 633 MTPA<sup>1</sup> capacity, targeting 1 billion tonne throughput by 2030. Mundra port ranked 25th amongst the top global ports in the World Bank's Container Port Performance Index 2024<sup>2</sup> (up from 27th position last year)
- **Operational excellence:** Colombo West International Terminal (CWIT) handled over 350,000 TEUs<sup>3</sup> since commencing operations in April 2025 (over 100,000 TEUs handled monthly in August & September 2025); Phase 2 construction is ongoing
- **Logistics acceleration:** Announced groundbreaking of 70-acre, 1.3 Mn sq. ft. logistics park in Kochi with ₹600 Cr investment; Received approval for EXIM operations at Virochannagar (Gujarat), Kishangarh (Rajasthan), and Malur (Karnataka) ICDs<sup>4</sup>
- **Record performance**: Mundra Port handled 898 double-stacked container rakes in July 2025, moving c.46,000 TEUs; Loaded 5,612 cars onto a single vessel in under 40 hours in September 2025
- **International expansion:** Board approved acquisition of NQXT<sup>5</sup> Port, Australia a natural deep-water, multi-user export terminal with 50 MTPA capacity (subject to regulatory approvals)
- Marine fleet expansion: Acquired 9 new marine vessels during Q2 FY26, taking total fleet to 127 vessels. Inaugurated Strategic Command Center for Marine operations
- **Sustainability leadership:** Scored 66/100 in S&P Global CSA<sup>6</sup> 2025, placing APSEZ in Top 95th percentile<sup>7</sup> globally; 12 ports certified Zero Waste to Landfill; MSCI upgraded APSEZ's ESG rating from "CCC" to "B" on strong corporate governance and sustainability practices
- **Financial optimization:** Completed bond buyback program in August 2025, repurchasing US\$386.03m; Increased average debt maturity to 5.2 years; Fitch Ratings revised outlook to "Stable" from "Negative", affirmed rating at "BBB-". S&P Global revised ratings outlook to "Positive" from "Negative" while reaffirming "BBB-" rating



# **Strategic** highlights

#### **Multi-modal logistics expansion**

- Groundbreaking of 70-acre, 1.3 Mn sq. ft. logistics park in Kochi with investment of ₹600 Cr; strategically located park will generate 1,500+ jobs and cater to e-commerce, FMCG¹/FMCD², pharmaceuticals, retail sectors
- Received approval to commence EXIM operations at Virochannagar (Gujarat), Kishangarh (Rajasthan) and Malur (Karnataka) ICDs<sup>3</sup>
- Launched double stack container rake movement between ICD Tumb and ICD Patli
- ICD Virochannagar flagged off block rakes for Ocean Network Express (ONE) and Emirates Shipping to Mundra port in September 2025
- Handled 358,406 TEUs<sup>4</sup> rail volume (+15% YoY) and 11 MMT<sup>5</sup> GPWIS<sup>6</sup> volume (+3% YoY) in H1 FY26

#### **Capacity expansion**

- · Dhamra port opened new export berth; commenced construction of two new berths to increase capacity to 92 MMT
- Karaikal port enhanced permissible draft to 14.5 meters, positioning it among southern India's deepest draft ports; berthed MV Sakizaya Victory in September 2025
- MoU signed with Bharat Petroleum Corporation Limited to launch India's first ship-to-ship LNG<sup>8</sup> bunkering operations at Vizhinjam port. The port will serve as a dedicated LNG refueling hub for vessels along the East-West shipping corridor

#### Marine fleet development

- En bloc purchase of 4 PSVs<sup>7</sup> and 1 workboat, expanding geographical presence to West Africa waters
- Inaugurated Strategic Command Center for Marine operations facilitating real-time vessel tracking and enhanced operational control
- Ocean Sparkle reached milestone in digital integration with entire fleet operating paperless; integrated cloud-based vessel management system (SeaFlux) across fleet

#### Financial optimization

• Fitch Ratings revised outlook to "Stable" from "Negative", affirmed rating at "BBB-".



# Financial highlights

- Strong operating cash flow: H1 FY26 Operating Cash Flow of ₹9,503 Cr, representing 86% of EBITDA
- Capex momentum: H1 FY26 capex at ₹6,462 Cr
- Debt management: H1 FY26 Net debt/EBITDA<sup>1</sup> ratio at 1.8x; Cash balance ₹13,063 Cr; Gross debt ₹51,082 Cr
- **Credit rating upgrade:** Fitch Ratings revised outlook to "Stable" from "Negative", affirmed rating at "BBB-". S&P Global revised ratings outlook to "Positive" from "Negative" while reaffirming "BBB-" rating. Moody's reaffirmed "Baa3/Negative"; ICRA reaffirmed "AAA/Stable"
- Capital optimization: Completed bond buyback program in August 2025, repurchasing total of US\$386.03m (US\$384.38m during early tender date and US\$1.65m before expiration); Issued ₹5,000 Cr NCDs² for 15 years to LIC; Increased average debt maturity to 5.2 years (from 4.3 years as on March 31, 2025)

# Operational highlights

#### **Record operational performance**

- During July 2025, Mundra port set new record by handling 898 double stacked container rakes that moved c.46,000 TEUs<sup>3</sup>
- In September 2025, Mundra port loaded 5,612 cars onto single vessel in under 40 hours (previous record of 5,405 cars in June 2022)
- In August 2025, Hazira port achieved highest-ever bulk liquid volume, handling 0.51 MMT<sup>4</sup> through 71 liquid tankers
- In August 2025, Adani Gangavaram Port handled 66 vessels---setting new monthly record

#### Technology & skill development

- Al-powered Strategic Command Center for Logistics operations fully operational
- Commenced skill building centers at Mundra & Krishnapatnam to impart industry-relevant skills aligned with APSEZ's requirements



#### **ESG** excellence



#### **Environmental leadership**

- Scored 66/100 in S&P Global CSA<sup>1</sup> 2025 placing APSEZ in Top 95th percentile<sup>2</sup> globally within Transportation & Transportation Infrastructure sector. APSEZ maintained the highest score in "Environment" dimension for third consecutive year
- 12 ports certified Zero Waste to Landfill showcasing commitment to circular economy
- Committed to Net Zero by 2040
- Maintained "Prime" status in ISS<sup>3</sup> ESG rating
- Deployed electric-powered Mobile Harbour Cranes at Netaji Subhas Dock

#### **ESG** ratings

- MSCI upgraded APSEZ's ESG rating from "CCC" to "B" on strong corporate governance and sustainability practices
- Included as constituent in Nifty 100 ESG Index, Nifty 100 ESG Sector Leaders Index and Nifty 100 Enhanced ESG Index
- Received "Strong" ESG rating from CRISIL with overall score of 61 and core ESG score of 67 (amongst top 15% of companies assessed)
- NSE Sustainability Ratings and Analytics assigned ESG rating of 69 (amongst Top 15% of companies rated)
- SES<sup>4</sup> ESG Research rated APSEZ with ESG score of 74.6 (Grade B+), indicating "Medium risk" profile
- ESG Risk Assessments and Insights Limited has assigned an Environmental, Social, and Governance (ESG) rating of 76 with an "Excellent" classification



# Awards and accolades

- Mundra port won Best Private Sector Port and Best Container Terminal of the year at India Maritime Awards
- At the India Maritime Week 2025, APSEZ won the "Port Sustainability Pioneer Award" under the Maritime Achievers category. This recognition reaffirms our commitment to driving responsible growth, integrating sustainability across all aspects of port operations, and setting new benchmarks in the maritime industry
- Dhamra port wins five Gold award for excellence in quality and operations at the CCQC<sup>1</sup>2025
- Ocean Sparkle Ltd was awarded the 'Digital Naukik Tech Transformation Award' by Directorate General of Shipping
- Dhamra port won the 'Pollution Control Appreciation Award 2025' under industry category by Odisha State Pollution Control Board
- Won two awards at 7th India Logistics Strategy summit organized by ISCM<sup>2</sup> Forum; Mundra port named "Best Port Service Provider" and Adani Logistics Ltd. won "Logistics Champion"
- Won multiple awards at 24th Global Environment Awards 2025: Gangavaram port received award for Environmental Protection, Vizhinjam port received award for Pollution Control Machinery & Equipment, and Dhamra port received award for Waste Minimization
- Terminal in Goa port won Diamond Award in Apex India Green Leaf Awards for sustainable operations





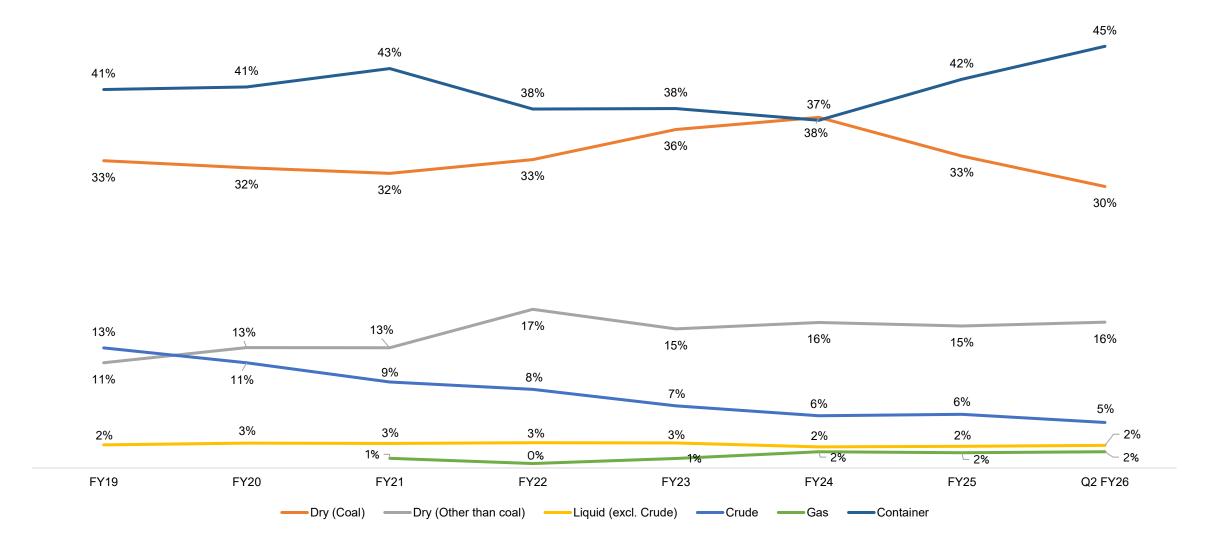
APSEZ Total volume (in MMT <sup>1</sup> )	Q2 FY26	Q2 FY25	YoY	H1 FY26	H1 FY25	YoY
Domestic Volume	113.9	105.4	+8%	226.7	212.2	+7%
International Volume	9.7	5.4	+80%	17.5	7.6	+130%
APSEZ volume	123.6	110.8	+12%	244.2	219.8	+11%

#### Sticky cargo share in Q2 FY26 – 52%

Container volume (in MTEUs²)	Q2 FY26	Q2 FY25	YoY	H1 FY26	H1 FY25	YoY
Domestic Container Volume	3.08	2.72	+13%	6.01	5.43	+11%
International Container Volume	0.66	0.36	+84%	1.18	0.51	+131%
APSEZ Container Volume	3.74	3.08	+21%	7.19	5.94	+21%
Domestic volume across West, South & East coast	Q2 FY26	Q2 FY25	YoY	H1 FY26	H1 FY25	YoY
Total Domestic Volume (MMT)	113.9	105.4	+8%	226.7	212.2	+7%
West Coast Volume (MMT) (% share)	62.0 (54%)	62.4 (59%)	-1%	121.9 (54%)	126.9 (60%)	-4%
South Coast Volume (MMT) (% share)	29.5 (26%)	24.7 (24%)	+19%	60.9 (27%)	50.4 (24%)	+21%
East Coast Volume (MMT) (% share)	22.4 (20%)	18.3 (17%)	+22%	43.9 (19%)	34.9 (16%)	+26%
Domestic volume across Mundra & Non-Mundra ports	Q2 FY26	Q2 FY25	YoY	H1 FY26	H1 FY25	YoY
Mundra Volume (MMT) (% share)	49.4 (43%)	49.9 (47%)	-1%	97.4 (43%)	101.1 (48%)	-4%
Non-Mundra Volume (MMT) (% share)	64.5 (57%)	55.5 (53%)	+16%	129.3 (57%)	111.1 (52%)	+16%
APSEZ Logistics volume	Q2 FY26	Q2 FY25	YoY	H1 FY26	H1 FY25	YoY
Rail Container Volume (TEUs³)	178,927	154,630	+16%	358,406	311,220	+15%
GPWIS <sup>4</sup> Volume (MMT)	4.92	5.14	-4%	10.98	10.70	+3%

# Diversified cargo portfolio – Q2 FY26

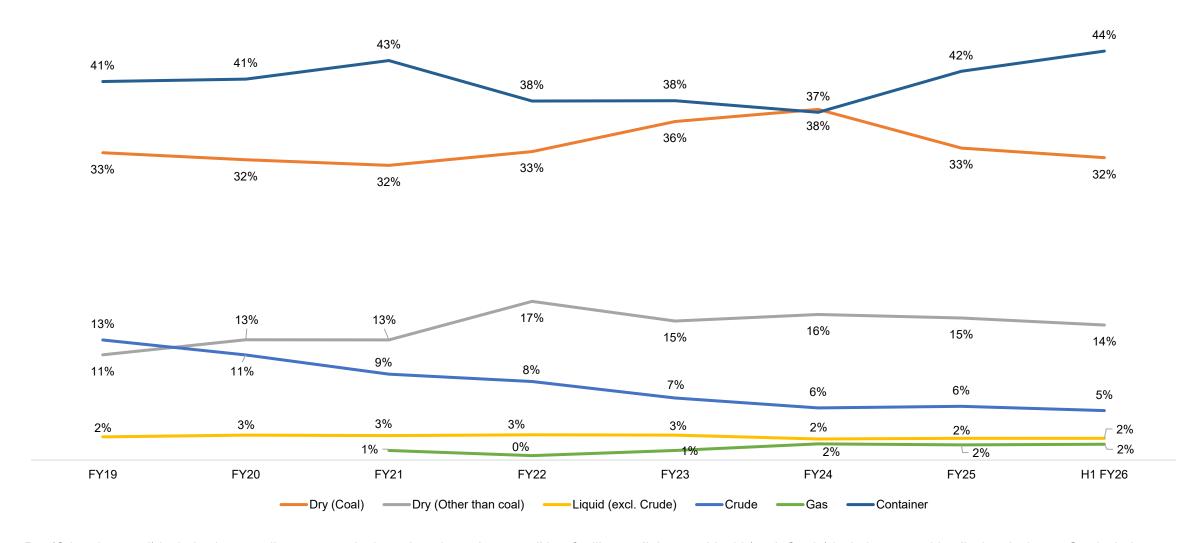




Dry (Other than coal) includes iron ore, limestone and other minerals, agri commodities, fertilizers, clinker etc; Liquid (excl. Crude) includes vegetable oil, chemicals etc, Gas includes STS<sup>1</sup> cargo, LNG<sup>2</sup> and LPG<sup>3</sup>

# Diversified cargo portfolio - H1 FY26





Dry (Other than coal) includes iron ore, limestone and other minerals, agri commodities, fertilizers, clinker etc; Liquid (excl. Crude) includes vegetable oil, chemicals etc, Gas includes STS<sup>1</sup> cargo, LNG<sup>2</sup> and LPG<sup>3</sup>

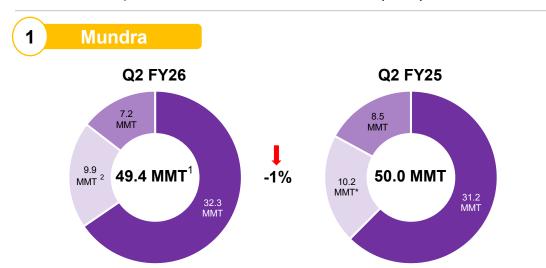


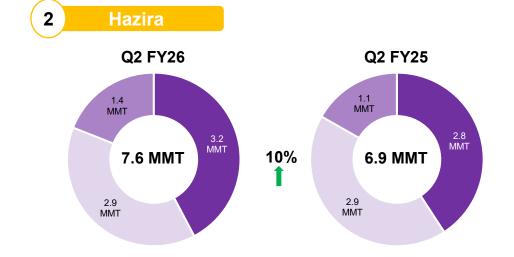




# Domestic port volume – Q2 FY26 (1/3)



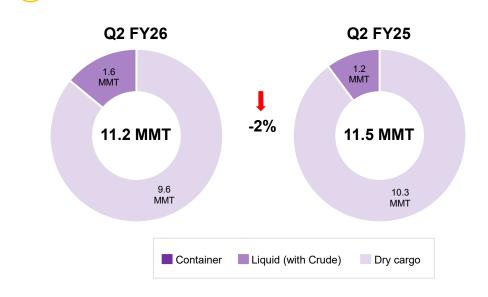






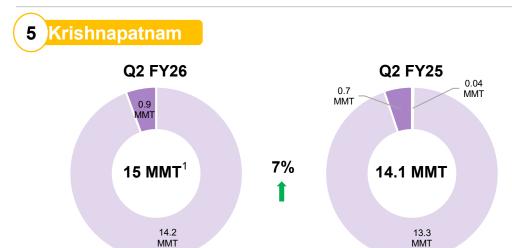


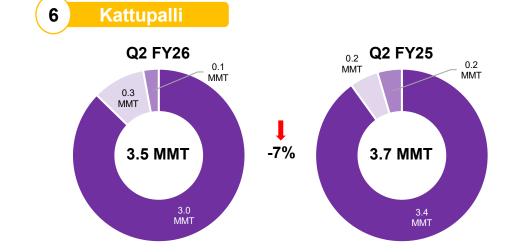




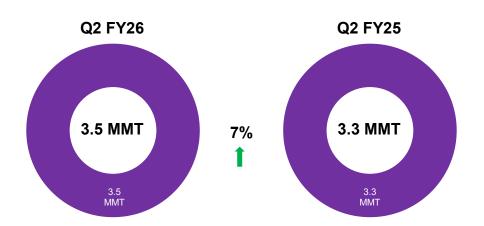
# Domestic port volume – Q2 FY26 (2/3)



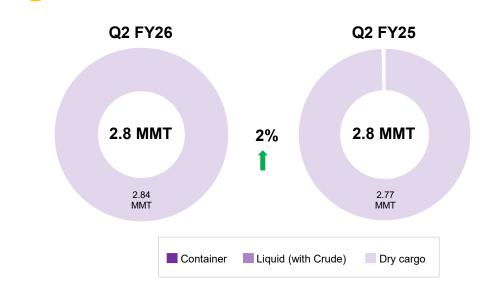






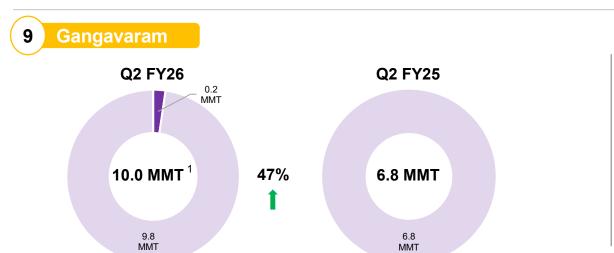


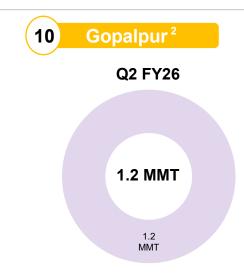




## Domestic port volume – Q2 FY26 (3/3)

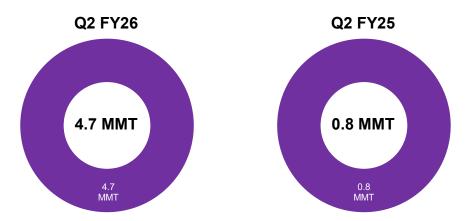






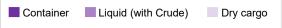
11 Vizhinjam<sup>3</sup>

Numbers rounded off to the nearest integer



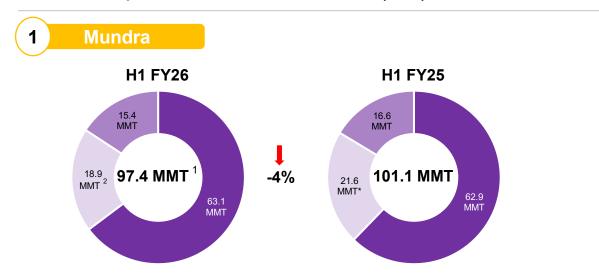
O2 EV25 volumes are not reported. Conclour cognisition was appropriated in March 2024 and completed in O2 EV25 2

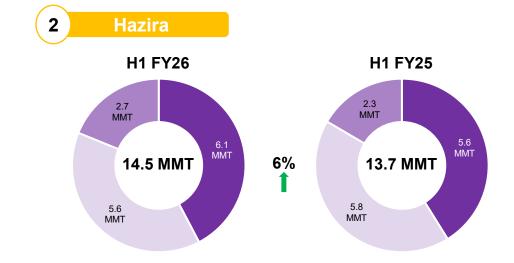
1. MMT – Million Metric Tonne 2. Comparative Q2 FY25 volumes are not reported. Gopalpur acquisition was announced in March 2024 and completed in Q3 FY25 3. Vizhinjam port began commercial operations in December 2024. Q2 FY25 volume represents cargo handled during trial period (accordingly growth % number is not meaningful)



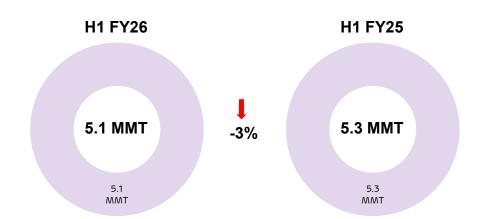
# Domestic port volume – H1 FY26 (1/3)



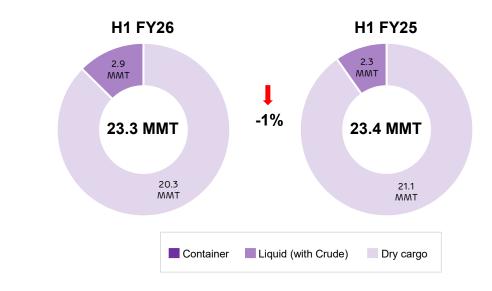






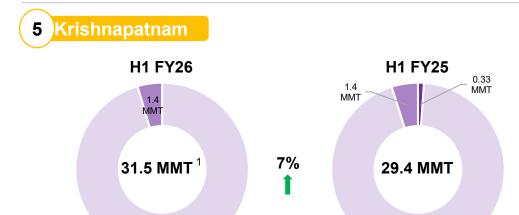


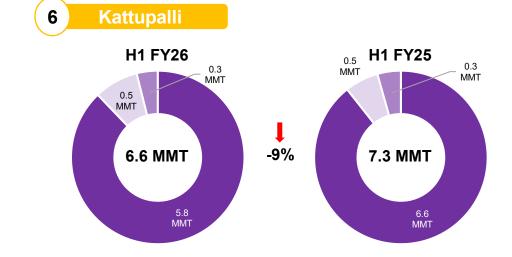




# Domestic port volume – H1 FY26 (2/3)

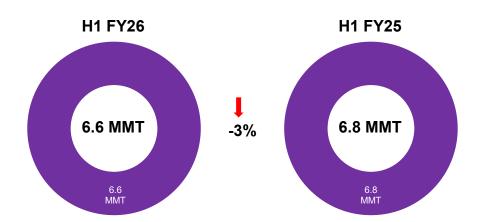








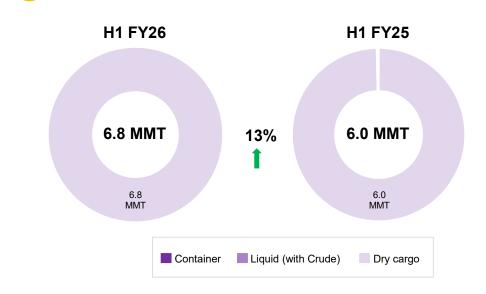
30.1 MMT



27.7

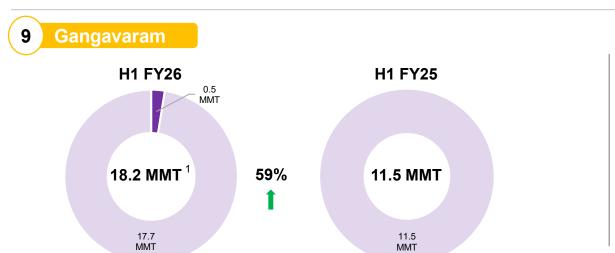
MMT

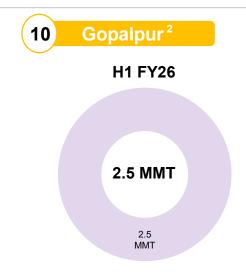




## Domestic port volume – H1 FY26 (3/3)



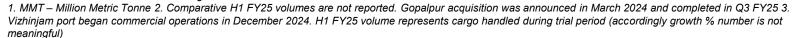


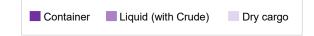


11 Vizhinjam<sup>3</sup>



Numbers rounded off to the nearest integer





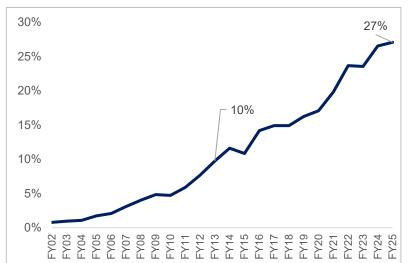
# 4

Historical snapshot & FY26 guidance

## APSEZ has delivered consistent growth in the past; guides for significant growth going forward

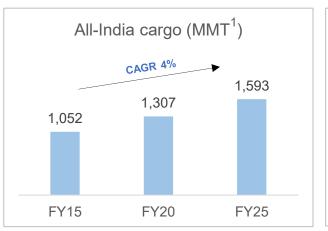


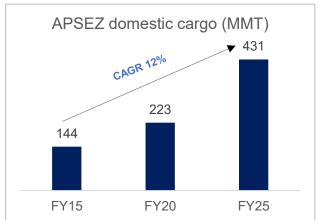
#### Consistent ports market share growth is led by rising container market share





#### In the last decade, APSEZ domestic port volume growth was 3x industry growth

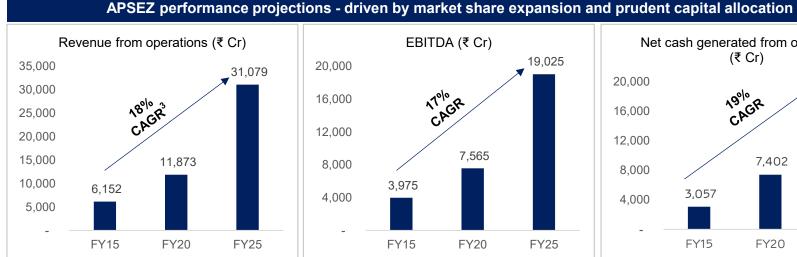


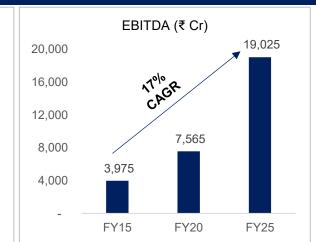


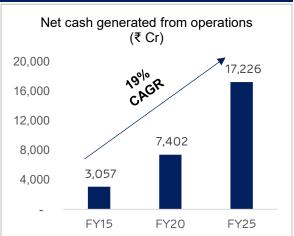
APSEZ targets 850 MMT domestic cargo volume by 2030

# Capex guidance (FY25 - FY29)<sup>2</sup>

Domestic ports	₹45,000 – 50,000 Cr
Logistics	₹15,000 – 20,000 Cr
Technology capex + Decarbonization	₹5,000 Cr
Total	₹65,000 – 75,000 Cr









Revenue	₹36,000-38,000 Cr
EBITDA <sup>1</sup>	₹21,000-22,000 Cr
Capex	₹11,000-12,000 Cr
Net debt to EBITDA	Policy up to 2.5x

- Port cargo volume: 505-515 MMT<sup>2</sup>
- Trucking revenue will grow 3x-4x (FY25 ₹428 Cr)
- Marine revenue will grow 2x (FY25 ₹1,144 Cr)<sup>3</sup>

Guidance excludes NQXT<sup>4</sup>

## H1 FY26 performance vs. guidance



	FY26 guidance	H1 FY26 performance
Revenue	₹36,000-38,000 Cr	₹18,294 Cr
EBITDA 1	₹21,000-22,000 Cr	₹11,046 Cr
Сарех	₹11,000-12,000 Cr	₹6,462 Cr
Net debt to EBITDA	Policy up to 2.5x	1.8x

- Port cargo volume 244 MMT in H1 FY26 vs. guidance of 505-515 MMT<sup>2</sup>
- Trucking revenue ₹660 Cr in H1 FY26 vs. guidance of 3x-4x growth over FY25 (₹428 Cr)
- Marine revenue ₹1,182 Cr in H1 FY26 vs. guidance of 2x growth over FY25 (₹1,144 Cr )

Guidance excludes NQXT<sup>3</sup>

## Key investment highlights



# Differentiated Integrated Transport Utility proposition

- Ports, Logistics & Marine deliver port gate-to-customer gate solutions
- Digitized value chain delivers cost effective and efficient services

#### **#1 Private Indian port operator**

- Largest private port operator with presence across Indian coastline, select presence on the East-West trade corridor
- 28% market share

# Fast growing, pan-India Logistics footprint

- Diverse asset portfolio delivers "shore-to-door" connectivity
- Hard assets Rakes, MMLPs <sup>1</sup>, warehouses, agri-silos
- Asset-light offerings Trucking Management Solution & International Freight Network services

#### **Diverse marine fleet**

- 127 vessels in the MEASA<sup>2</sup> region
- Tier-1 customers, high capital efficiency

High growth and profitability, strong return ratios, high cash generation

- Most profitable listed port operator (73% EBITDA<sup>3</sup> margin in FY25)
- High-teens revenue and EBITDA CAGR<sup>4</sup> over the past decade
- Low balance sheet leverage provides headroom for inorganic opportunities

# Sustainability integrated into operations

- Net zero by 2040
- Ranked amongst Top-10 most sustainable transport company by leading ESG ratings agencies



## 

Above file includes the following information:

- ✓ Port wise cargo volume break up for Q2 & H1 FY26
- ✓ Ports, marine and logistics verticals financial performance Q2 & H1 FY26

Click here for latest Investor presentation (September 2025)

Click here for Q1 FY26 Earnings presentation (5<sup>th</sup> August 2025) Click here for

APSEZ
Logistics
Investor Day
presentation
(30th May 2025)
at ICD Tumb

Click here for

APSEZ Investor

Day

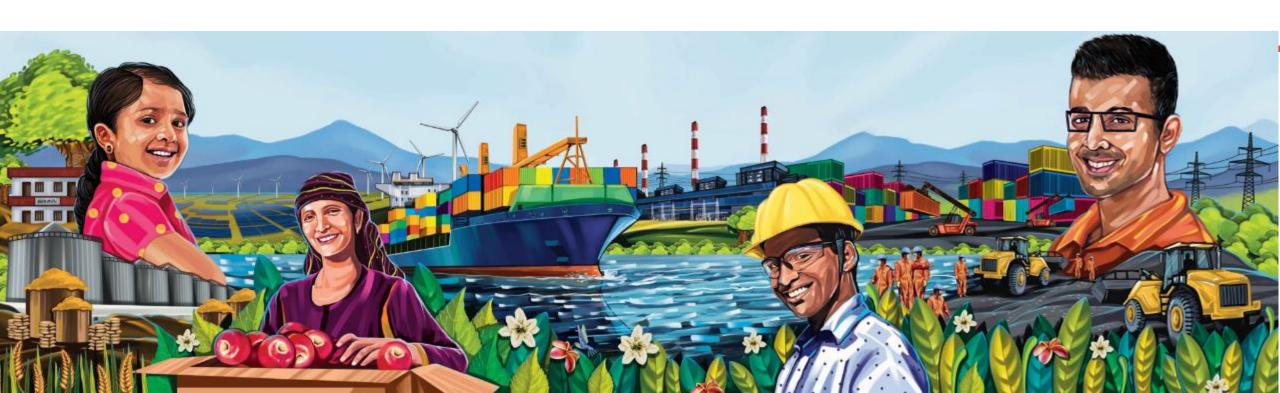
presentation
(29th November
2024) at
Vizhinjam port



Growth with Goodness



# Thank You



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#### **Investor Relations**

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