

Adani Ports and SEZ Limited

Investor Presentation

June, 2022

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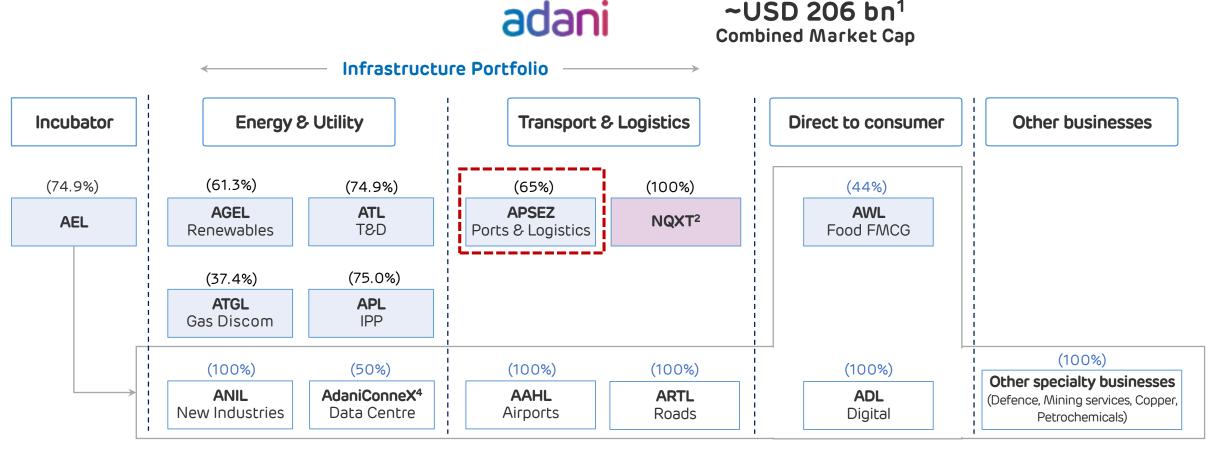
- A → Group Profile
- Company Profile
- Growth Journey of APSEZ
- Investment Case
- Annexure





Adani: A World Class Infrastructure & Utility Portfolio





(%): Promoter equity stake in Adani Portfolio companies

(%): AEL equity stake in its subsidiaries

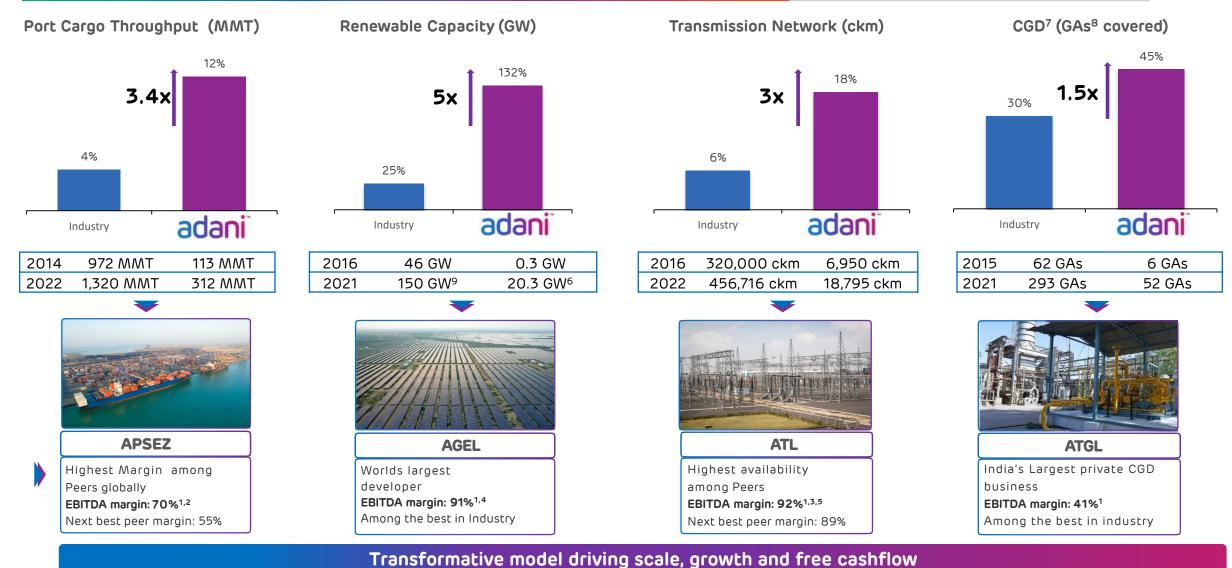
- Represents public traded listed verticals

A multi-decade story of high growth and derisked cash flow generation

^{1.} Combined market cap of all listed entities as on Apr 29, 2022, USD/INR – 76.5 | 2. NQXT: North Queensland Export Terminal | 3. ATGL: Adani Total Gas Ltd, JV with Total Energies | 4. Data center, JV with EdgeConnex, AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; ATL: Adani Transmission Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANL: Adani New Industries Limited; AVL: Adani Wilmar Limited; ADL: Adani Digital Limited; APSEZ: Adani Power Producer

Adani: Decades long track record of industry best growth rates across sectors





Note: 1. Data for FY21; 2. Margin for ports business only, Excludes forex gains/losses; 3. EBITDA = PBT + Depreciation + Net Finance Costs – Other Income; 4. EBITDA Margin represents EBITDA earned from power supply 5. Operating EBITDA margin of transmission business only, does not include distribution business. 6. Contracted & awarded capacity 7. CGD: City Gas distribution 8. GAs - Geographical Areas - Including JV | Industry data is from market intelligence 9. This includes 17GW of renewable capacity where PPA has been signed and the capacity is under various stages of implementation and 29GW of capacity where PPA is yet to be signed.

Adani: Repeatable, robust & proven transformative model of investment



Phase

Development



Operations



Post Operations

Activity

Performance

Site Development

Construction

Capital Mgmt

Analysis & market intelligence

Origination

- Viability analysis
- Strategic value
- Site acquisition
- Concessions & regulatory agreements
- Investment case development

- Engineering & design
- Sourcing & quality levels
- Equity & debt funding at project
- Life cycle O&M planning

Operation

- Technology enabled O&M
- Redesigning the capital structure of the asset
- Operational phase funding consistent with asset life

• First ever GMTN of USD 2Bn by an energy utility player in India - an SLB in line with

AGEL's tied up "Diversified Growth Capital"

with revolving facility of USD 1.35 Bn - fully

COP26 goals - at AEML

India's Largest Commercial Port (at Mundra)



in Asia (Mundra - Mohindergarh)

Longest Private HVDC Line



Power Plant (at Kamuthi, TamilNadu)

648 MW Ultra Mega Solar



Commissioned in nine

Constructed and

months

Centralized continuous monitoring of plants across India on a single cloud based platform



Center (ENOC)

Energy Network Operation

fund its entire project pipeline • Issuance of 20 & 10 year dual tranche bond of USD 750 mn - APSEZ the only infrastructure company to do so

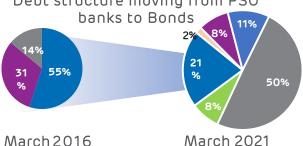
establishes AGEL as India's leading credit in

●PSU ●Pvt. Banks ●Bonds ●DII

•Global Int. Banks • PSU - Capex LC

 Green bond issuance of USD 750 mn the renewable sector

Debt structure moving from PSU



Highest Margin among Peers

Highest availability







O&M: Operations & Maintenance, HVDC: High voltage, direct current, PSU: Public Sector Undertaking (Public Banks in India), GMTN: Global Medium Term Notes SLB: Sustainability Linked Bonds, AEML: Adani Electricity Mumbai Ltd. IG: Investment Grade, LC: Letter of Credit, DII: Domestic Institutional Investors, COP26: 2021 United Nations Climate Change Conference; AGEL: Adani Green Energy Ltd.



B

Company Profile

APSEZ: Transformational Business Model



Development

Ports

- National footprint with 12 ports across the coastline, de-risks the portfolio of concentration risk.
- One stop solution to customers through a single window service

Logistics

- Largest integrated logistics player in India
- Rail, MMLPs, Warehousing connecting ports to customer gate

SEZ

- Large scale 'ready to setup' industrial land (SEZ)
- Land Bank of 12,000 ha. at Mundra, Dhamra and Kattupalli

Operations



. 🍌 .

Best in Class Efficiency

- Entire gamut of services, from dredging to evacuation enables cost efficient solutions with 70%+ Port Margin globally
- Digitizing through technology solutions (RONC)

Diversification & Integration

- Removed multiple agency friction to enable single source to entire supply chain requirement.
- Diversification of Bulk and liquid with new age cargo like LNG / LPG

Acquisition & Turnaround

 Acquisition and turnaround strategy has ensured EBITDA margin step up post acquisition to APSEZ levels

Value Creation



Strategy

- 3x growth compared to market without dilution in equity.
- Strategic partnerships in container segment with MSC and CMA CGM, TotalEnergies, IOCL accelerates market share gain

Capital Management

- IG rated since FY16
- Net Debt/ EBITDA at 3.4x in FY22
- Average maturity of long term debt increased to 7 years

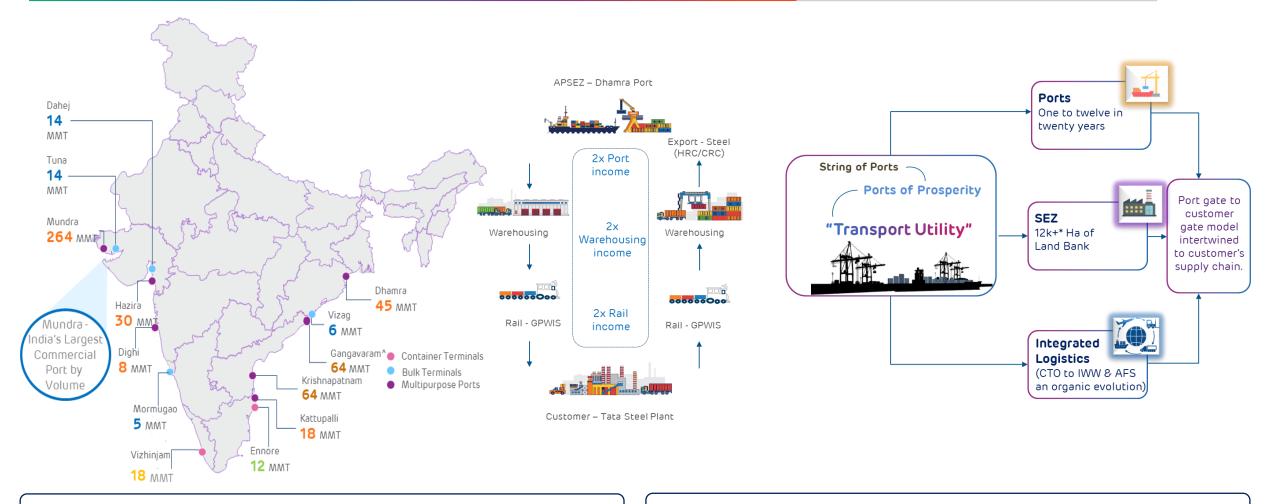
ESG

- Carbon neutral by 2025, Net zero thereafter
- Governance program assured by board committees
- Reporting per CDP, TCFD and SBTi.

Growth in non Mundra Ports, traffic parity in coasts and reaching customer gate builds the largest Transport Utility

APSEZ: A transport utility with string of ports and integrated logistics network





Grown from a single port to Twelve Ports ~560 MMT of augmented capacity to handle all types of cargo

An integrated approach through Ports, SEZ and Logistics enables presence across value chain

APSEZ: Logistics to provide growth impetus & help reaching customer's gate



Assets

Trains

MMLPs

Grain Silos

Ware-housing

Rail Tracks







FY16



24 **Trains**



MMLP





0.87

MMT

3X

0.4 mn Sq. ft.



510 **KMs**



FY22



FY25

Trains

200+Trains (Largest Private Player)

75

3X

15 MMLP (Covering all key market)

MMLP

3X

2.5+ MMT (market leader with

40% of Capacity)

0.8 mn Sq. ft.

75X

60 mn Sq. ft. (15% of mkt capacity)

620 **KMs**

3X

2000+ KMs (Largest Private rail network)

Integrated logistics allows for a single window service for the customer

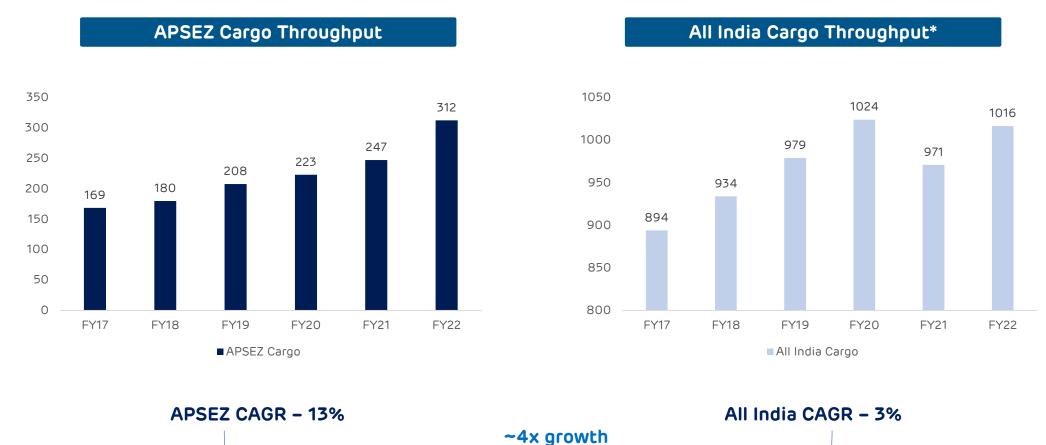




APSEZ: Sequential cargo volume growth beats industry



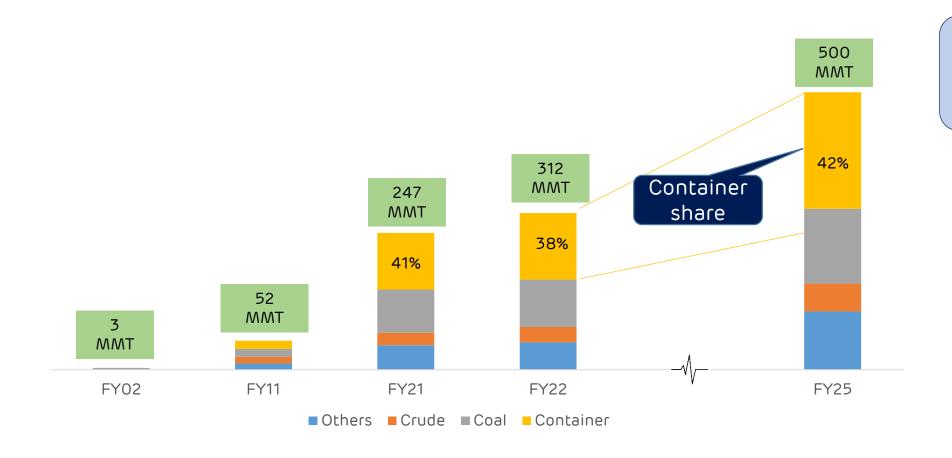
(in MMT)



Achieved a CAGR of 13% based on capacity addition ahead of demand, cargo & geographical diversification

APSEZ: Growth in cargo throughput led by change in mix





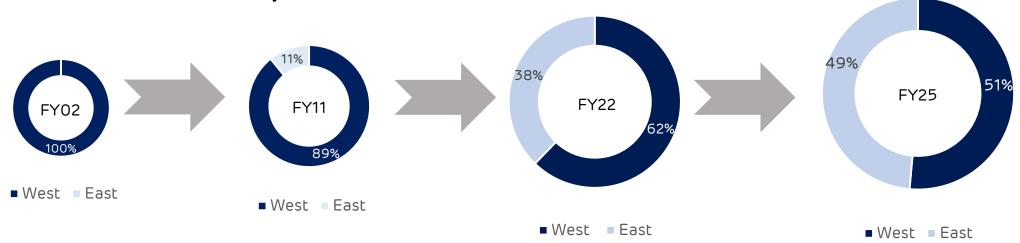
~33%
All India cargo
Market Share
by FY25

Diversification of cargo started from FY10, with container being dominant with ~42% share by FY25

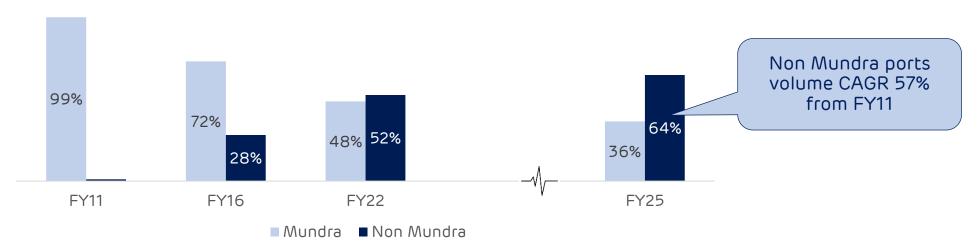
APSEZ: Cargo growth driven by parity among coasts & share of non-Mundra ports





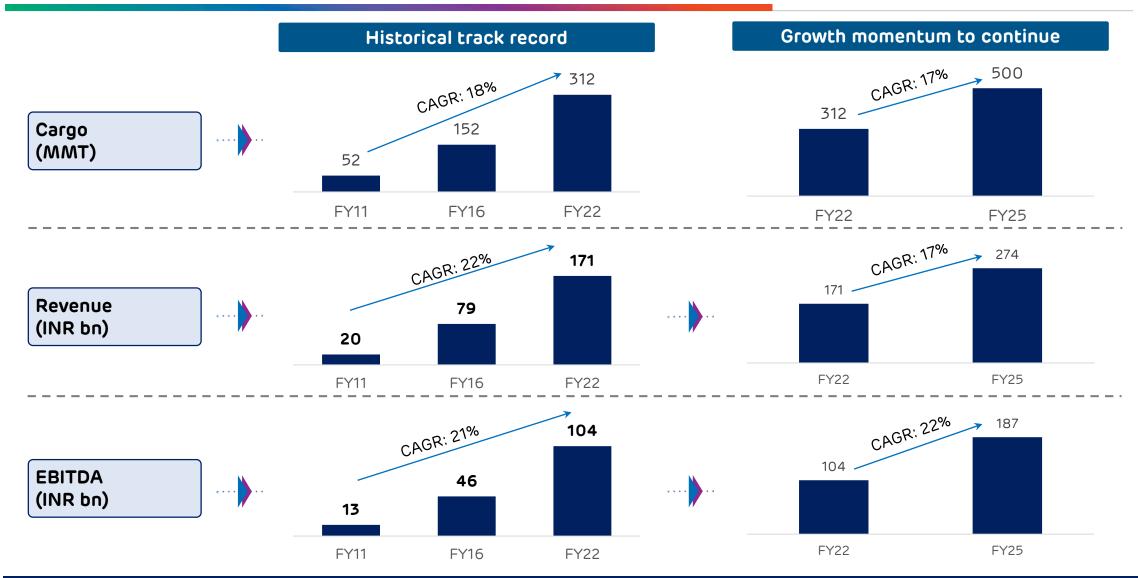


Growing share of non Mundra Cargo



APSEZ: Glide path for FY25





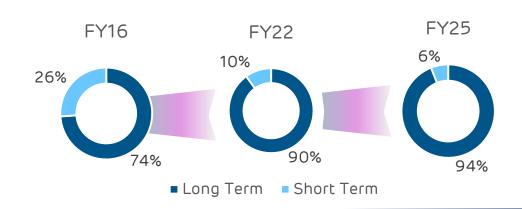
Accelerated growth to continue resulting In significant increase in earnings

APSEZ: Debt Profile

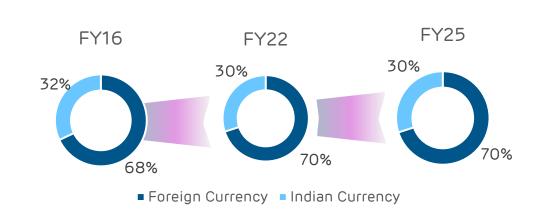




Long term vs short term debt



FX vs INR debt

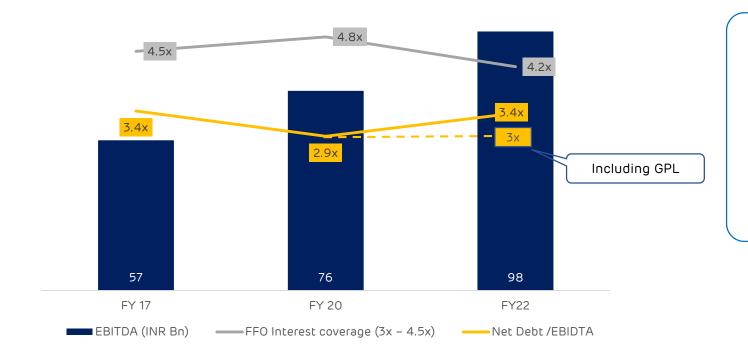


- 41% of the debt is having 5+ years of maturity
- Debt profile shifting to each single maturity to be within cashflow envelope
- 94% of our long term debt is fixed coupon, having no effect of market volatilities

APSEZ: Consistent increase in EBIDTA leading to stronger credit profile



Capital Management



Strong business fundamentals to result in:

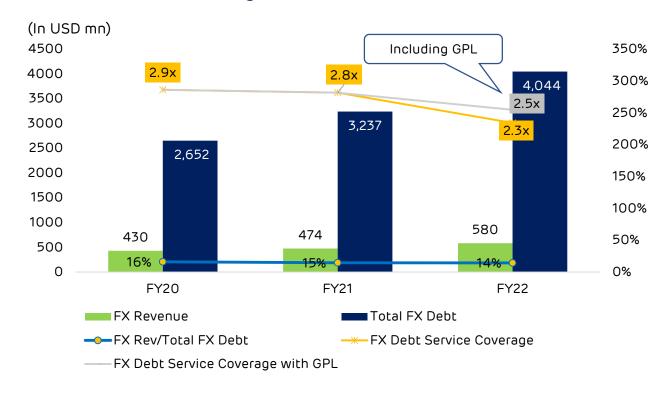
- ✓ Significant increase in earnings
- ✓ De-leverage
- ✓ Improve Interest coverage

FFO: Funds From Operations

APSEZ: Consistent USD denominated revenue resulting in higher coverage



Forex denominated long term debt



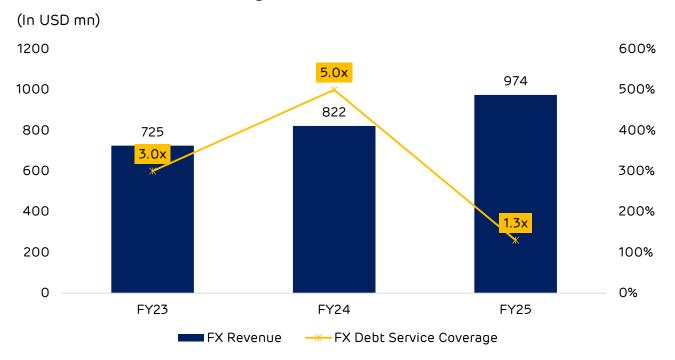
- Strategy to borrow in foreign currency is based on underlying USD earnings
- USD debt provides higher maturity and lower cost
- ~35% of USD denominated Port revenue more than adequate to cover yearly USD denominated loan repayment
- USD revenue coverage of USD debt maturity is constantly improving

USD denominated inflows greater than USD debt repayment

APSEZ: Sustained FX debt servicing coverage



Forex denominated long term debt

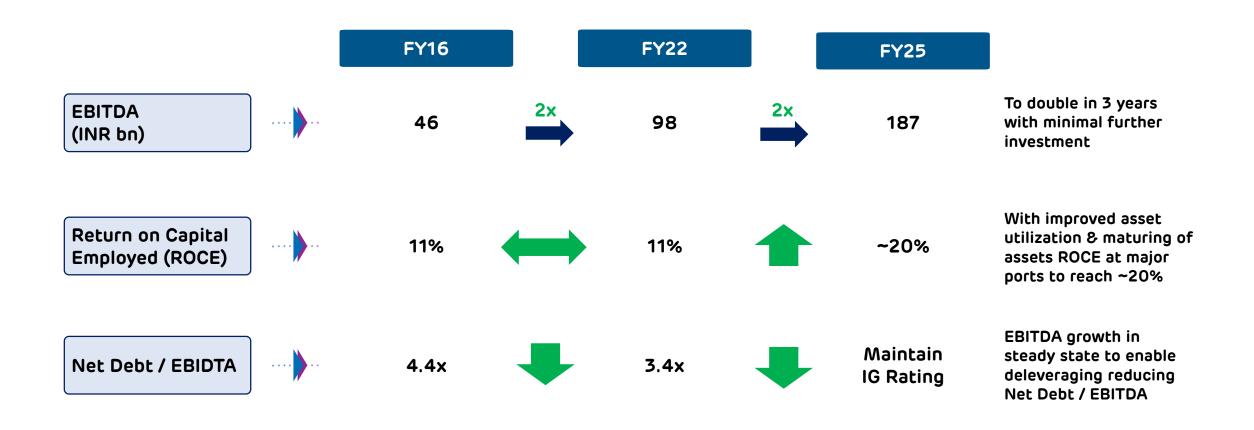


- FX debt service coverage of more than 3x given our increasing FX revenue
- Even in FY25, when \$650 mn bond is coming up for maturity, we have 1.3x cover.

USD denominated inflows will continue to be greater than USD debt repayment

APSEZ: Immense value creation







APSEZ Investment Case

APSEZ: Investment opportunity



Largest Transport Utility

- Covers entire supply chain with 29% market share and 90% of economic hinterland in India

De-risked asset portfolio

- Diversification of cargo mix, east coasts west coast parity, de-risks our portfolio from concentration and volatility

Future ready for a sustainable growth

 Adopting automation and cutting-edge technology resulting in operational efficiency and low carbon footprint

Disciplined capital management

- Ensuring credit quality while balancing growth and distribution

Policy driven ESG framework

- ESG framework backed by assurance program to reduce risk perception
- Carbon neutral by 2025: To become carbon neutral well in advance of COP26

Largest port company by 2030

Strength of string of Ports to create largest asset with value

A unique investment opportunity which provides scale, growth and free cash flow concomitantly



Thank You



Annexure

Operational and Financial and ESG Performance - FY22



Ports

- SRCPL acquisition completed and consolidated in APSEZ books with retrospective effect from 1 April 2021
- Gangavaram acquisition likely to be completed in all aspects during Q1 FY23; post NCLT approval APSEZ FY22 numbers will be restated to include GPL retrospectively from 1 April 2021
- Acquired balance 25% stake in Krishnapatnam port for Rs.2,800 cr., making it a 100% subsidiary of APSEZ
- Acquired 100% stake in Ocean Sparkle Ltd, India's leading third-party marine services provider
- Received LOA from Haldia Port Trust for setting up a 5 MMTPA bulk terminal
- Container terminal at Colombo (WCT I) achieved financial closure in Feb '22 and construction to begin soon
- Vizhinjham port expected to commence operations during FY24
- APSEZ has emerged as the highest bidder for the West Bengal government's greenfield deep-sea port project at Tajpur
- The Tribunal adjudicating the legality of the termination of the underlying concession agreement of Adani Vizag Coal Terminal has awarded an interim settlement of Rs.155 crores which the company has received from the Vizag Port Trust
- Recently signed a share purchase agreement for the sale of Myanmar asset at a price that will enable APSEZ to recover the entire investment



Logistics

- Launched Grade-A warehousing business segment by partnering with Flipkart for a 534,000 sq. ft. fulfilment center in the upcoming logistics hub at Mumbai
- Initiated construction of new warehousing facilities at Mumbai, Indore, Palwal, Ranoli, Kochi and Virochannagar totaling 4 million sqft with likely commissioning by Q4FY23
- Construction of MMLPs initiated at Virochannagar and Taloja; with this Adani Logistics (ALL) will have eight MMLPs at strategic locations across India
- Adani Agri logistics, constructing five projects of 250,000 MT capacity at Panipat, Kannauj, Dhamora, Darbhanga and Samastipur. Two of these projects will be commissioned in H1FY23, one in H2FY23 & rest in FY24.
- ALL has placed order for additional 19 bulk rakes (under GPWIS) to be delivered in FY23

SEZ

- Agreement with IOCL to augment crude oil capacity by constructing 9 new tanks at Mundra, thus enabling it to handle and blend additional 10 mmtpa crude oil
- MOU signed with POSCO for setting up a 5 MTPA Integrated steel plant at Mundra
- An agreement signed with the Bangladesh Economic Zones Authority (BEZA) to set up an Indian Economic Zone at the Bangabandhu Sheikh Mujib Shilpa Nagar (BSMSN) in Mirsarai of Chattogram



Ports

- APSEZ cargo volume grew by 26% to 312 MMT, journey from 200 MMT to 300 MMT achieved in record three years time
- Handled record container volume of 8.2 mn TEUs which is a growth of 14%
- Four new types of dry cargo added Sulphur at Dahej, Dolomite at Kattupalli, Gypsum at Krishnapatnam and LD slag at Dhamra

Logistics

- Rail volume grew by 29% to 403,737 TEUs and terminal volume grew by 19% to 301,483 TEUs
- 23% growth in rakes capacity, taking the total count to 75 rakes
- Nagpur & Mundra MMLPs commissioned during the period and Kilaraipur park resumed operations taking the total MMLPs to six
- Commissioned & leased out 200,000 sqft of Taloja warehouse taking the total warehousing space to 0.8 mn sqft

SEZ

- Port development income of Rs.631 Cr at Dhamra for development of 1.6 km LNG jetty
- Leased 375 acres of land to HRRL for an amount of Rs.115 Cr to develop of crude terminal at Mundra
- Leased 100 acres of land to BPCL for an amount of Rs.93 Cr to construct of pipeline infrastructure for handling POL at Krishnapatnam port

APSEZ: Robust cargo growth with diversification



(YoY)

FY21







FY22



26%1

247 MMT



312 MMT

ASPEZ Container volume

14%1

7.2 mn **TEUs**

8.2 mn TEUs

East Coast Volume

84%

64 **MMT**



118 MMT

West Coast Volume

6% 1

183 **MMT**



194 MMT

Non Mundra Volume

58%

103 MMT



162 MMT

Mundra Volume

4% 1

144 **MMT**

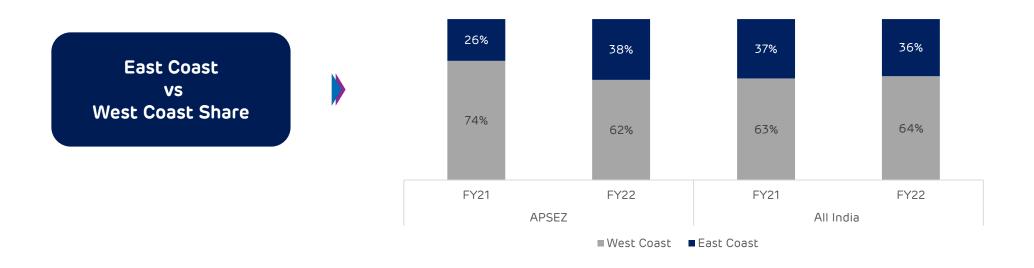


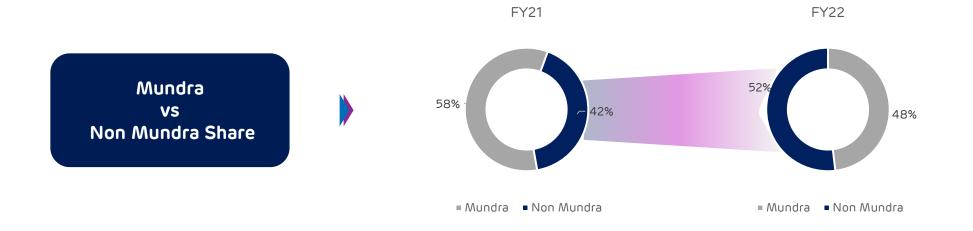
150 MMT

APSEZ: Mitigating concentration risk – cargo volume distribution



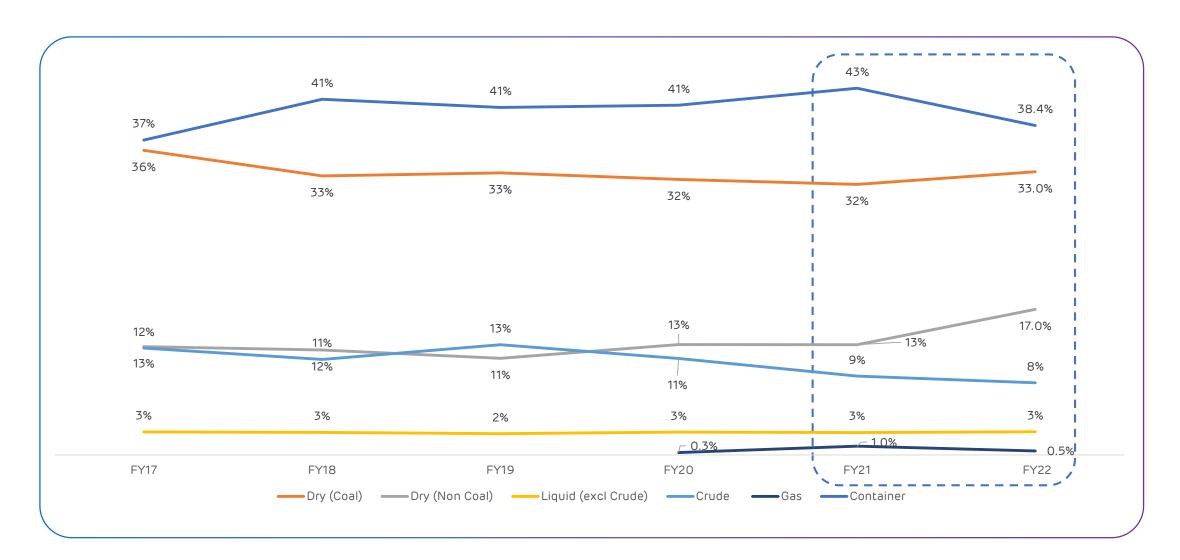
(YoY)





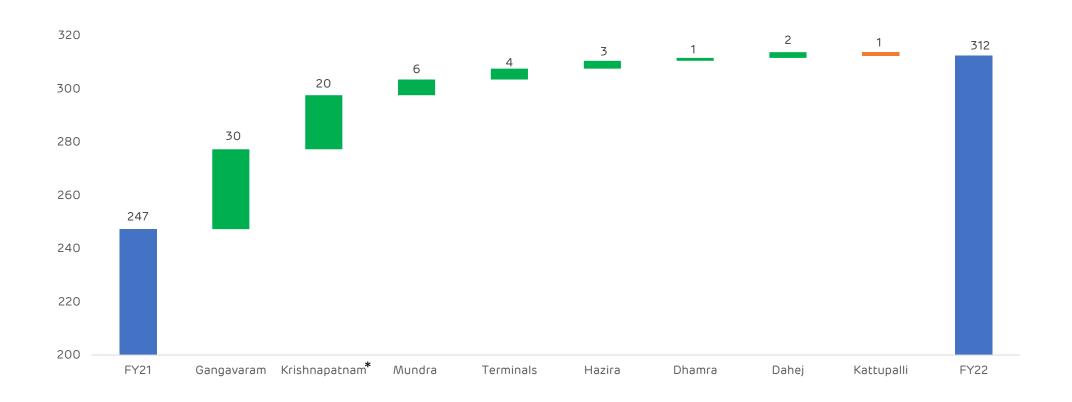
(YoY)





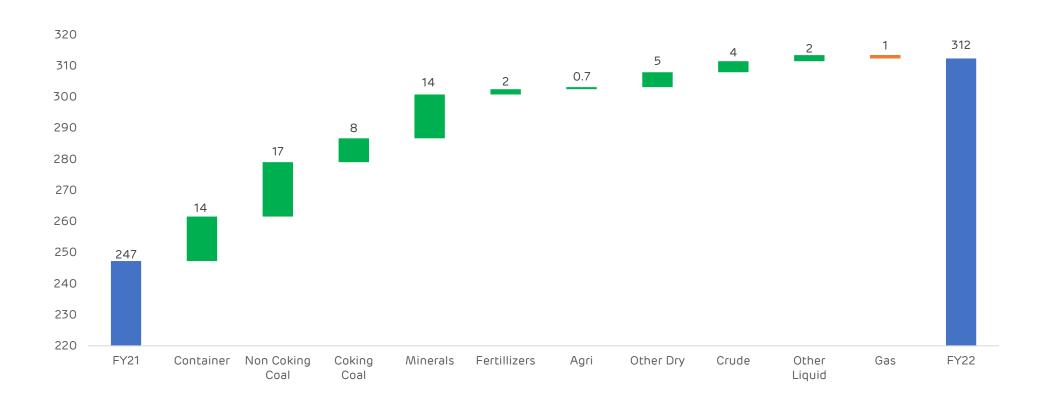






- Gangavaram port, which is the latest addition to our ports portfolio handled 30 MMT of cargo
- Mundra port grew by 4% on account of 15% container volume growth

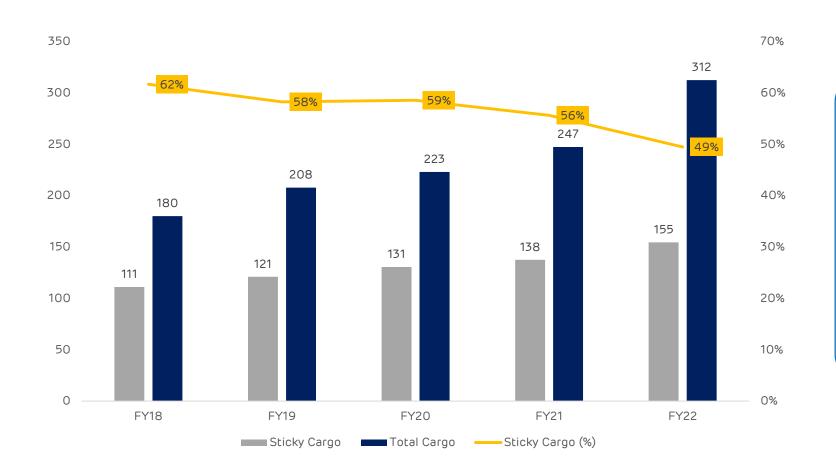




- All major commodity segments have shown positive growth
- Dry cargo registered a growth of 42%, with minerals growing by 97%, coking coal by 39% & fertilizer by 24%.
- Container grew by 14% on account of :
 - Our strategic JVs with MSC and CMA CGM
 - Addition of nine new container services at Mundra, Hazira, Ennore and Kattupalli







- Sticky cargo constitutes ~49% of total cargo with a higher base
- Sticky cargo grew by 12%
- 70% of sticky cargo at Mundra Port
- Container constitutes 53%, and liquid 15% of total sticky cargo

(in INR Cr)



Particulars	Revenue	EBITDA^	FCF
APSEZ Consolidated	15,934	9,811	5,261
Gangavaram Port	1,206	796	1,293
Joint Ventures at Mundra	1,975	1,085	801
AICTPL (CT-3), JV with MSC	1,355	732	498

Total

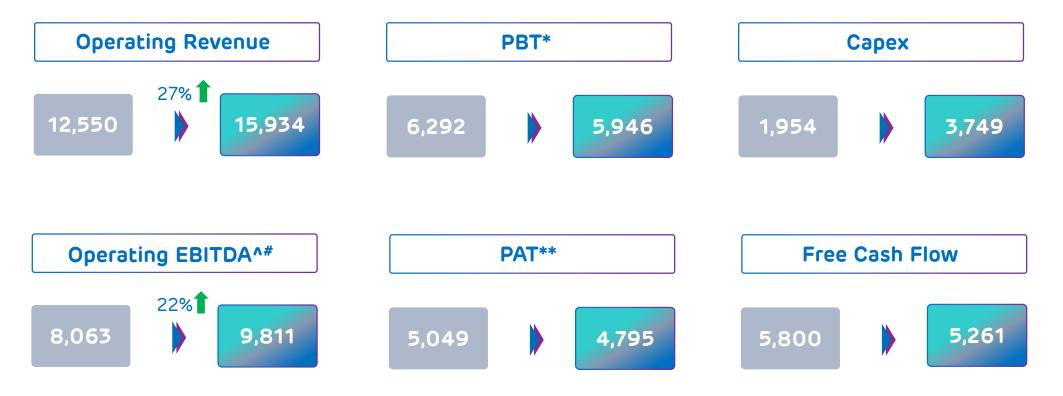
19,115

11,692

7,355

(YoY, in INR Cr)





The Board has recommended a dividend of Rs.5 per share, which works out to a payout of Rs.1,056 Cr and is 22% of reported PAT



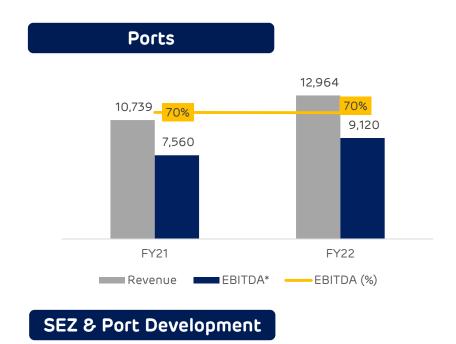
All these figures are without Gangavaram port

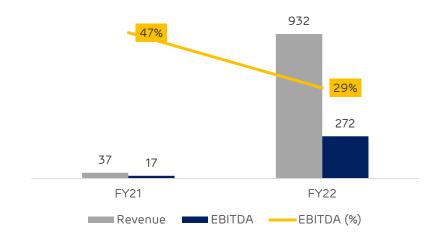
**PAT : After considering Rs.352 Cr (net of tax) on account of SEIS reversal; Excluding SEIS impact PAT grew by 2%

APSEZ: Key segment wise Operating revenue & EBITDA - FY22

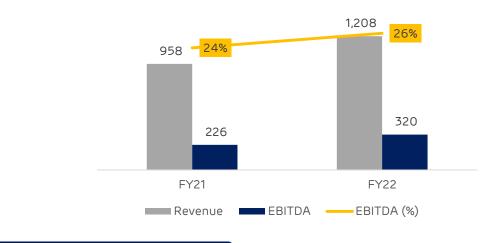


(YoY, in INR Cr)

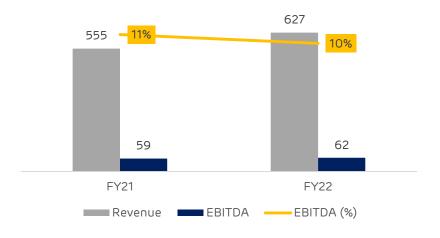




Logistics



MSO

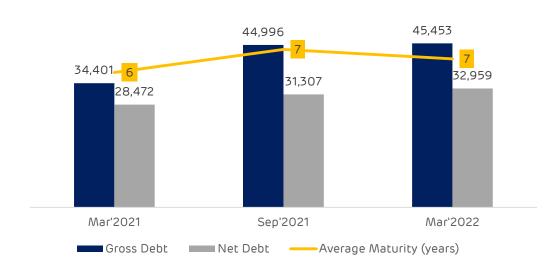


APSEZ: Improving debt profile

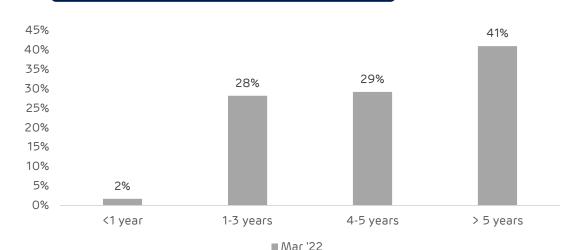
(YoY, in INR Cr)



Gross Debt, Net Debt & Average Maturity



Maturity profile of Long Term Debt



Gross Debt Movement

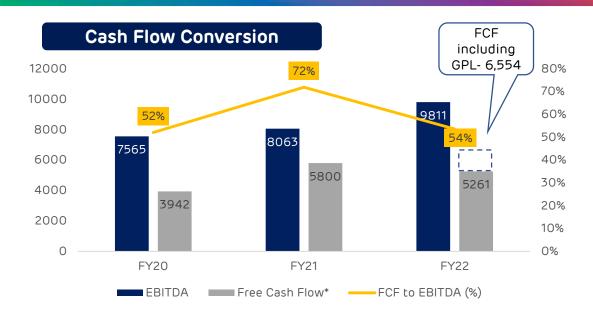


- Average maturity of debt improved to ~7 years on account of issuance of a dual tranche USD 750 Mn bond with an average maturity of 16 years
- Average cost of borrowing has decreased by 70 bps to 6.36% due to new issuances and refinancing with lower coupons
- 41% of long-term debt is maturing post 5 years and will continue to increase
- Net debt to EBITDA stands at 3.4x & including GPL it is at 3x

APSEZ: FCF continues to be strong

(YoY, in INR Cr)





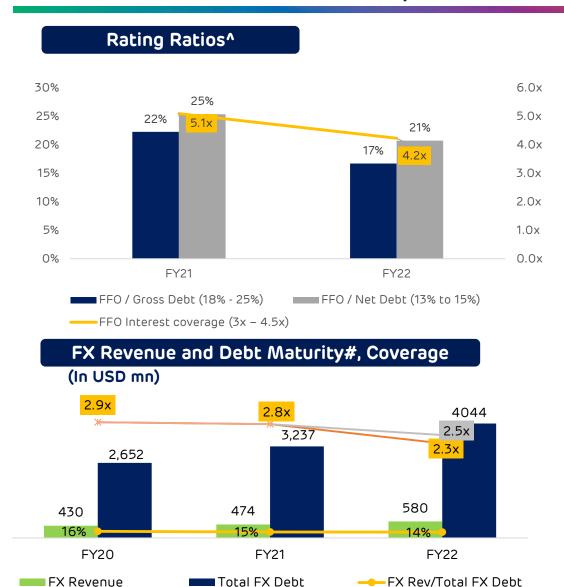
Net debt to EBITDA^



- EBITDA to FCF conversion at 54% due to increase in Capex and net interest cost
- Including Gangavaram port operations -
 - Free cash flow stands at Rs.6,554 Cr.
 - Net debt to EBITDA is ~3x

APSEZ: Credit ratios within prescribed range

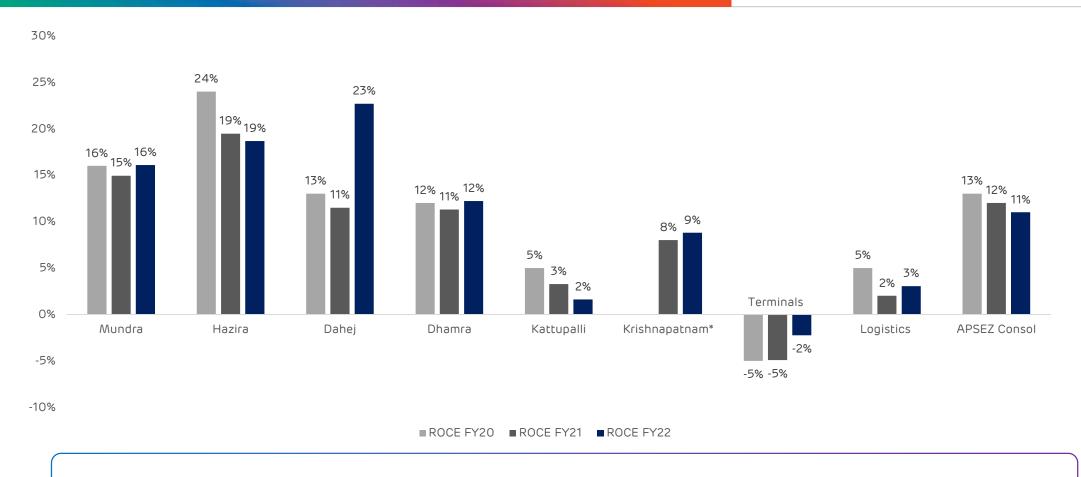




- FFO to Gross Debt and FFO to Net Debt improves to 18% and 23% respectively including Gangavaram port FFO and interest coverage improves to 4.6x
- Dollar revenues providing natural hedge against debt servicing
- FY22 FX revenue increased to US\$ 580 mn
- Gangavaram port generated FX revenue of US\$ 51 mn

APSEZ: Port wise returns





- APSEZ consolidated ROCE declined on account of capital deployment for acquisition of new assets such as Krishnapatnam, SRPCL, Gangavaram
- ROCE constantly improving at matured ports with improved capacity utilization and efficiency
- Operational ramp up at ports acquired in past few years will contribute to improve ROCE to ~20%

APSEZ: Volume recovery underway at major disruption points





- Coal volume was subdued on account of lower imports by key IPPs like APL,
 CGPL at Mundra and SembCorp, APGENCO in Andhra Pradesh, due to -
 - disruptions in the supply chain
 - incessant rain in certain southern and eastern ports
 - higher coal prices
- With Gol now mandating a pass through of higher fuel cost, volume recovery is likely
- Maersk & Hapag Lloyd realigned its services to Chennai port
- Loss making cargo discontinued by APSEZ after takeover
- With new tie ups in place volume set to recover

- Container volume declined due to COVID and global supply chain disruption
- With situations improving volumes coming back to normal levels

APSEZ: Strategic Partnerships to drive growth



Company Name	Adani International Container Terminal Pvt Ltd	Adani CMA Mundra Terminal Private Limited	Dhamra LNG Terminal Pvt Ltd	Colombo West International Terminal (Private) Limited	
Asset Description	Container Jetty at Mundra CT3	Container Jetty at Mundra CT4	Dhamra LNG terminal is a 5 MTPA LNG import & regasification facility under construction	Jetty in Sri Lanka	
JV Partner/ Minority share Holder Name	TIL through Mundi Limited	CMA Terminals SA	TOTAL ENERGIES HOLDINGS SAS	John Keells Holdings PLC & Sri Lanka Port Authority	
% Holding of share Holders in Company	APSEZ – 50% MSC – 50%	APSEZ – 50% CMA-CGM – 50%	Adani Total Pvt Ltd - 100% ATPL is 50-50 JV between APSEZ and Total Energies	Adani International Ports Holdings Pte Ltd: 51% John Keells: 34% Sri Lanka Port Authority: 15%	
Details of JV Partner/ Minority share holder	TIL is the subsidiary of MSC the largest Shipping line in the world.	CMA CGM group is the third largest shipping line in the world	TotalEnergies SE is one of the seven "supermajor" oil companies.	John Keells Holdings PLC is Sri Lanka's largest diversified	
Transaction Date	31 st October, 2011	24 th June, 2014	4 th February 2019	February 2022	

What the partnership brings to the table?

- Strategic partnerships supporting cargo diversification beyond coal
- Long term visibility and reliability of cargo volume
- De-risking investments and leveraging available capital
- Reinforces APSEZ's values on transparency and governance

(in INR Cr)



Expected cargo volume: 350 to 360 MMT, a growth of 12-15%

Particulars	Revenue		EBITDA		Сарех		FCF	
(INR Cr)	Base Case	Optimistic Case						
APSEZ Consolidated	19,200	19,800	12,200	12,600	8,600	8,600	1,400	1,700
Ports	16,700	17,000	11,600	12,000	4877	4877		
Logistics	1,500	1,600	380	400	3723	3723		
SEZ	350	350	175	175				
JVs	2350	2525	1260	1345	1913	1913	600	660
AICTPL (CT-3), JV with MSC	1450	1525	800	840	328	328	310	345
ACMTPL (CT-4), JV with CMA-CGM	700	750	400	430	3	3	290	315
Dhamra LNG	200	250	60	75	1582	1582		
Total	21,550	22,325	13,460	13,945	10,513	10,513	2,000	2,360

(in INR Cr)



	Capex in FY23	Incremental Capacity	Annualized Revenue at optimal utilization	Annualized EBITDA at optimal utilization	
Ports*	4,877	155 MMT	5,225	3,650	
Logistics	1,179	Details in slide 40	195	150	
Warehousing	2,544	9 mn sqft	325	300	
Total	8,600	Details in slide 39	5,745	4,100	

- Capex of Rs.8,600 Cr in FY23 (cash outflow) is part of the total project cost (of ~Rs.23,000 Cr.) for the stated incremental capacity
- Around 40% of Rs.5,745 Cr of revenue and Rs.4,100 Cr of EBITDA will be achieved by FY25

APSEZ: Disciplined capital management policy



Consistent investment grade rating

- Since FY16, capped at sovereign.
- Earnings growth and free cash flow generation to fortify coverages.

Shift towards long term financing and profile

- ~90% of debt is long term.
- Elongating maturity profile of more than 7 years.

FX risk management-Natural Hedge

- Natural hedge flows as carrying
 ~50% of EBIDTA in USD terms.
- Debt mix ~FX 70% and INR 30% enabling lower interest cost (current cost of 6.36%).

Reduce Cost of Capital

- Progressive reduction in cost of debt.
- Timely and quality disclosure and active guidance policy to increase predictability.

Robust capital allocation policy

- Economic value add enshrined into all capital deployment.
- Pre-tax project IRR of >16%.
- Rationalization of assets for improving ROCE. (Targeted to be 20% by FY25)

Optimized Credit Structure

- Desired level: to maintain Net Debt/EBITDA 3.0x 3.5x. Currently at 3.4x*.
- Shareholder's return policy targeting 20% to 25% of earnings.

*As on 31st March 2022



Environment, Social & Governance

APSEZ: Targeting ESG leadership



ESG Ambition

Actions Taken

Carbon neutral by 2025

Material progress on Carbon Neutrality target

- Retrofitting of RTGs completed; Retrofitting of Quay Cranes in progress with completion in FY23
- Order already placed for 100 Battery-operated EITVs; orders for balance quantity to be issued in FY23
- Discussions ongoing for low-carbon solutions of Reach Stacker, ECH, Locomotive, Dumper, and other earth moving equipment
- Captive renewable capacity of ~21 MW & PPAs signed with IPPs for renewable capacity of ~22 MW; Efforts ongoing for a firm tie-up of 300+ MW REN capacity
- Targeting Mangrove afforestation on another 2000 Ha

Water positive

In FY22, around 51% of APSEZ's total water supply was from non-competing sources

 Planning in progress, particularly at Krishnapatnam, Hazira and Dhamra for increasing the supply share from non-competing sources

Zero waste company

Total count of ZWL certified ports will increase to six post the certification of three ports in May. These six ports are -Mundra, Kattupalli, Ennore, Goa, Tuna and Dhamra.

APSEZ: Targeting ESG leadership



ESG Ambition

Ensure biodiversity conservation

 To touch one million lives by 2025 through CSR initiatives

Zero safety incident

Actions Taken

- Biodiversity initiatives yielding concrete results
 - Mangrove conservation areas increases to 2850 Ha, and afforestation to 3390 Ha
 - Restoration project initiated on 10 Ha grassland ecosystem at Kutch in Gujarat
 - Average turtle nesting near Dhamra port has more than doubled since APSEZ's ownership
 - Reported Dolphin count around Dhamra port has seen a significant jump
 - A butterfly park inside our Dahej port has a species evenness of 0.98
- Our CSR initiatives extending to villages with total population count at 0.8m
 - Livelihood support to over 26,000 individuals (SDG 01, SDG 10)
 - Community infrastructure built to benefit over 10,000 individuals (SDG 06)
 - Free /subsidized education to ~4500 students annually in 6 schools (SDG 04)
 - Health services /treatment to ~260,000 people across 5 locations
- Various initiatives have resulted in Y-o-Y improvement
 - Fatality rate of 0.03 (FY22) vs. 0.09 (FY21); and LTI rate of 0.21 (FY22) vs. 0.26 (FY21)
 - Efforts being made to enhance the safety culture at sites, particularly across acquired ports

APSEZ: Environmental performance - FY22



Over achievement against targets on most indicators/ metrics

Indicator	FY25 Target	FY22 Target	Status: FY22			
Energy & Emission						
RE share in total electricity*	100%	15%	20%			
RE share in total energy*	25%	6%	7.7%			
Energy intensity reduction*	50%	30%	54%			
Emission intensity reduction*	60%	35%	48%			
Water and Waste						
Water consumption intensity reduction*	60%	55%	58%			
Zero waste to landfill	12 Ports	6 Ports	3 Ports (completed) + 3 Ports (certificate awaited)			
Single use plastic free sites	12 Ports + 4 ICDs + 14 AL sites	11 Ports + 4 ICDs	9 Ports (completed) + 4 ICDs (in progress)			
Forest conservation & Afforestation						
Mangrove afforestation	4000 Ha	3230 Ha	3239 Ha			
Terrestrial plantation	1200 Ha	1000 Ha	975 Ha (completed) + 25 Ha (in progress)			
Social						
Safety	Zero Incidents	Zero Incidents	3 Fatal + 16 LTI			
Voluntary attrition	<4%	<4%	13%			

APSEZ: Other key actions undertaken / in-progress



- Roll-out of sustainable procurement policy and Information security policy
- Climate Risk Vulnerability of individual port assessed; action plan being developed for implementation of adaptation measures across ports facing higher risk
- ESMP roll-out across four key ports Mundra, Hazira, Vizhinjam & Dahej during FY2023
- Adoption of various best-in-class practices, such as -
 - ESG assurance across all key business locations
 - Human Rights assessment of various stakeholders
 - Impact assessment of various social initiatives
 - Engagement survey of employees, suppliers and customers
 - Development of a Comprehensive Complaint Management System
- APSEZ is developing its Net zero plan for submission to SBTi during 2H 2022

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