

Investor Presentation

Adani Ports and SEZ Ltd.

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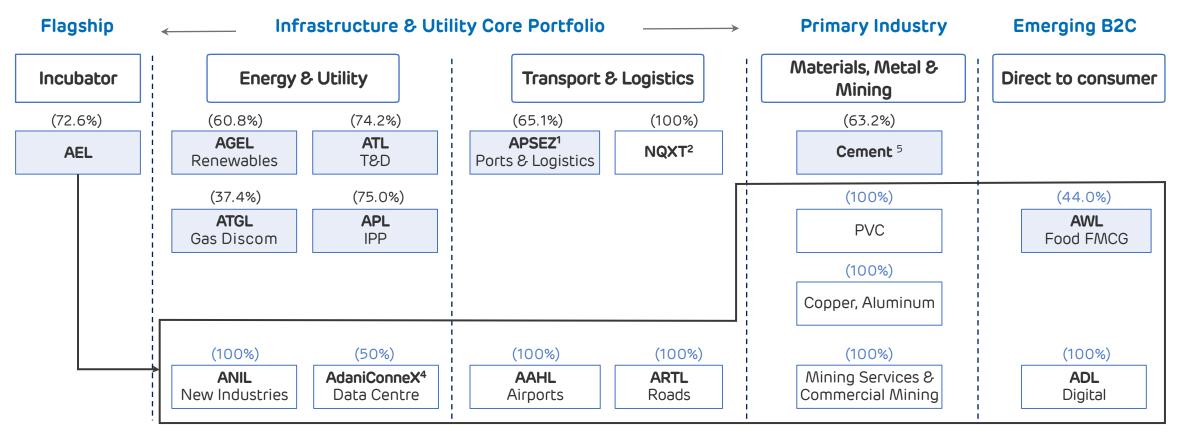




Adani: A World Class Infrastructure & Utility Portfolio



adani



(%): Promoter equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidiaries

Adani Portfolio's Listed Entities

A multi-decade story of high growth centered around infrastructure & utility core

^{1.} Gangavaram Port acquisition completed and consolidated 2. NQXT: North Queensland Export Terminal | 3. ATGL: Adani Total Gas Ltd, JV with Total Energies | 4. Data center, JV with EdgeConnex, AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; ATL: Adani Transmission Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; AWL: Adani Wilmar Limited; ADL: Adani Digital Limited; IPP: Independent Power Producer

^{5.} Cement business includes 63.15% stake in Ambuja Cement which in turn owns 50.05% in ACC Limited. Adam directly owns 6.64% stake in ACC Limited

Adani Portfolio: Decades long track record of industry best growth with national footprint



Secular growth with world leading efficiency



Growth 3x

EBITDA 70% 1,2



Renewables

Growth 5x

EBITDA 92% 1,4



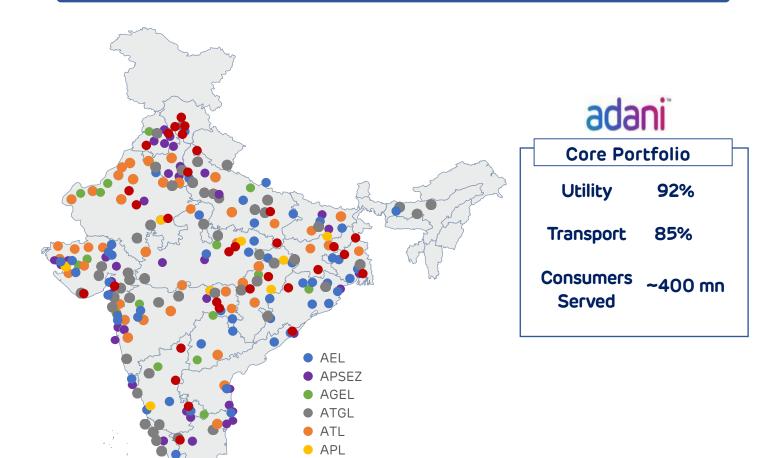
Growth 3x

EBITDA 92% 1,3,5



Growth 1.4x

EBITDA 25% 13



Adani Cement

National footprint with deep coverage

Adani Portfolio: Repeatable, robust & proven transformative model of investment



Phase

Development



Operations



Post Operations

Activity

Origination

Analysis & market

Viability analysis

intelligence

Strategic value

- Site acquisition
- Concessions & regulatory agreements

Site Development

Investment case development

Construction

- Engineering & design
- Sourcing & quality levels
- Equity & debt funding at project
- Life cycle 0&M planning
- Asset Management plan

Operation

 Redesigning capital structure of assets

Capital Mgmt

Operational phase funding consistent with asset life

Performance

India's Largest Commercial Port (at Mundra)



Highest Margin among Peers

Longest Private HVDC Line in Asia (Mundra - Mohindergarh)



Highest line availability

648 MW Ultra Mega Solar Power Plant (at Kamuthi, TamilNadu)



Constructed and Commissioned in nine months



Energy Network Operation



Centralized continuous monitoring of plants across India on a single cloud based platform utility player in India - an SLB in line with COP26 goals - at AEML

First ever GMTN of USD 2 bn by an energy

- AGEL's tied up "Diversified Growth Capital" with revolving facility of USD 1.35 bn - will fully fund its entire project pipeline
- Issuance of 20- & 10-years dual tranche bond of USD 750 mn - APSEZ the only infrastructure company to do so
- Green bond issuance of USD 750 mn establishes AGEL as India's leading credit in the renewable sector







9707 437% 6% 25% 37% 55% 8% 18% 6% 8% 18%

08M: Operations & Maintenance, **HVDC**: High voltage, direct current, **PSU**: Public Sector Undertaking (Public Banks in India), **GMTN**: Global Medium-Term Notes **SLB**: Sustainability Linked Bonds, **AEML**: Adani Electricity Mumbai Ltd. **IG**: Investment Grade, **LC**: Letter of Credit, **DII**: Domestic Institutional Investors, **COP26**: 2021 United Nations Climate Change Conference; **AGEL**: Adani Green Energy Ltd.

DIIGlobal Int. BanksPSU – Capex LC





APSEZ: Company Profile

APSEZ: Transformational Business Model



Development

Ports

- National footprint with 13 ports across the coastline, de-risks the portfolio of concentration risk.
- One stop solution to customers through a single window service

SEZ

- Large scale 'ready to setup' industrial land (SEZ)
- Land Bank of 12,000 ha. at Mundra, Dhamra and Kattupalli

Logistics

- Largest integrated logistics player in India
- Rail, MMLPs, Warehousing connecting ports to customer gate

Operations



. .

Best in Class Efficiency

- Entire gamut of services, from dredging to evacuation enables cost efficient solutions with 70%+ Port Margin globally
- Digitizing through technology solutions (RONC)

Diversification & Integration

- Removed multiple agency friction to enable single source to entire supply chain requirement.
- Diversification of Bulk and liquid with new age cargo like LNG / LPG

Acquisition & Turnaround

 Acquisition and turnaround strategy has ensured EBITDA margin step up post acquisition to APSEZ levels

Value Creation



Strategy

- 4x growth compared to market without dilution in equity.
- Strategic partnerships in container segment with MSC and CMA CGM, TotalEnergies, IOCL accelerates market share gain

Capital Management

- IG rated since FY16
- Net Debt/ EBITDA at ~3.2x as on Dec'22
- Average maturity of long-term debt at 6 years

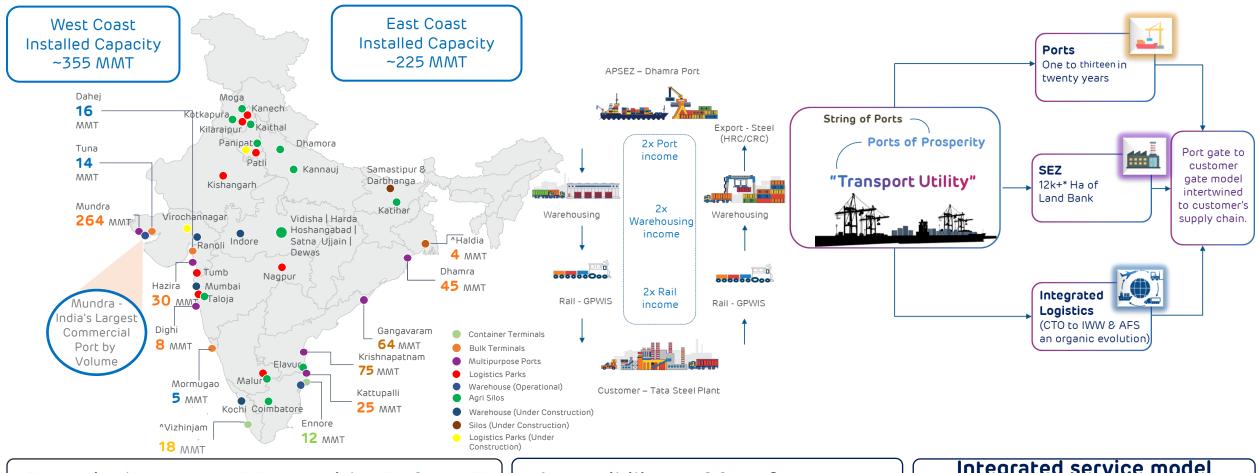
ESG

- Carbon neutral by 2025, Net zero thereafter
- Governance program assured by board committees
- Reporting per CDP, TCFD and SBTi.

Building India's largest transport utility

APSEZ: A transport utility with string of ports and integrated logistics network





From single port to 13 Ports with ~580 MMT of Installed capacity

Accessibility to 90% of country's hinterland

Integrated service model enables presence across value chain

APSEZ: Logistics to provide growth impetus & help reaching customer's gate



Trains

MMLPs

Grain Silos

Ware-housing

Rail Tracks













FY20







5













FY26

Trains



87 **Trains** (76 more getting added)

2.5X

Player)

200+Trains (Largest Private

MMLP

1.7X

15 MMLP (Covering all key market)

MMT



1.1 **MMT**

2.5X

2.5+ MMT

(market leader with

40% of Capacity)

0.4 mn Sq. ft.



1.5 mn Sq. ft.

40X

60 mn Sq. ft. (15% of mkt capacity)

KMs



620 **KMs**

3X

2000+ KMs

(Largest Private rail network)

Logistics integration supported by a digital platform



APSEZ: Digital platform ITUP - building end-to-end connectivity



- With end-to-end connectivity, the platform will measure productivity of activities and record deviations in real-time
- Marketplace for customers and suppliers, with visibility on consignment movement, logistics cost options, delivery time and carbon footprint
- Launch in the current financial year in phases stating with modules for Marine first, followed by Bulk (liquid, and dry) cargo; and Container module thereafter



Marine Module



Caters to all marine activities Vessel Arrival to Vessel Departure.



The Vessel Agents can use this system for any services required for timely updates on the service completion statuses.



Maintains the digital compliance of the Voyages at various locations based on government norms.



Cargo Module



Gives visibility to customers on their inventory at the port and other storage locations



Track delivery requests of them import and export jobs through the system.



The Stock and Truck Dashboard further allows customers to check realtime inventory with notifications.



Port Users can plan their resources and forecast blockage due to high load.

APSEZ: Targeting ESG leadership



- APSEZ ranked 1st in the Transport & Logistics sector globally across all the Emerging Markets for its ESG performance in 2022 by Moody's
- **APSEZ ranked 1st** among 59 Indian companies and 9th among 844 companies globally across sectors in Emerging Markets for their ESG performance in 2022 by Moody's
- APSEZ ranked amongst top 10 of the 300+ companies in the Transport & Transport Infra sector globally for its ESG performance in 2022 by S&P (DJSI)
- APSEZ classified as 'low ESG risk company' with a score of 12.4 out of 100 by Sustainalytics in 2022 (a low score reflects healthy performance on ESG risks management)
- APSEZ is targeting Carbon Neutrality and working on its net zero plan



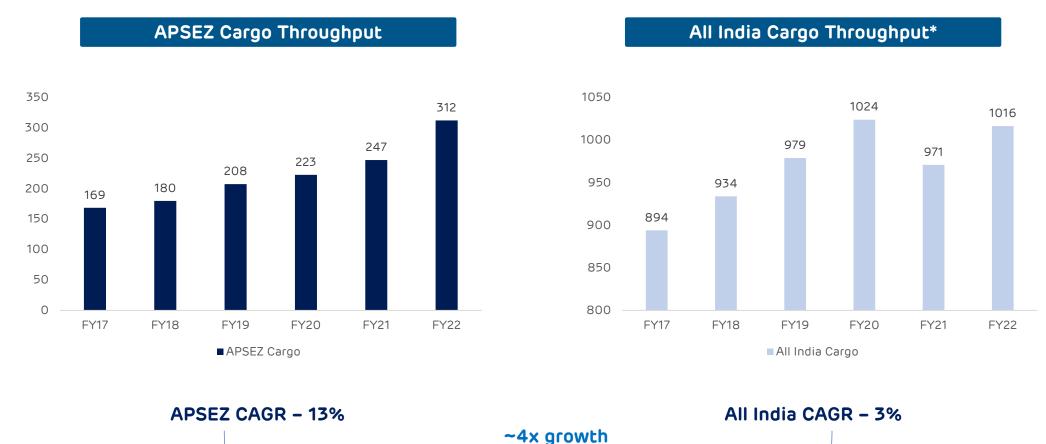


Operational & Financial Highlights

APSEZ: Sequential cargo volume growth beats industry



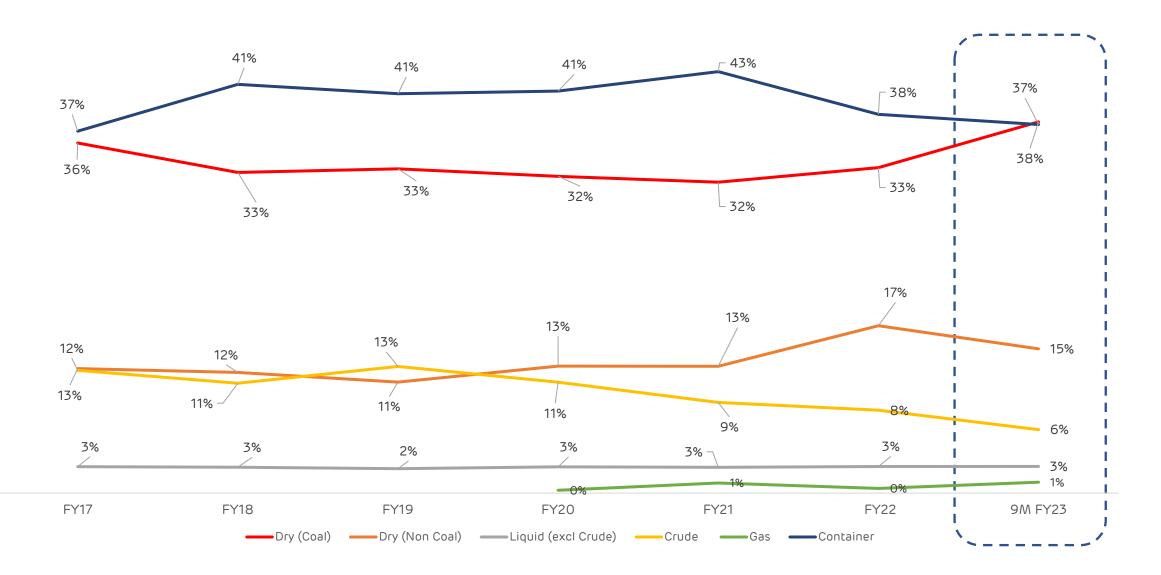
(in MMT)



Achieved a CAGR of 13% based on capacity addition ahead of demand, cargo & geographical diversification

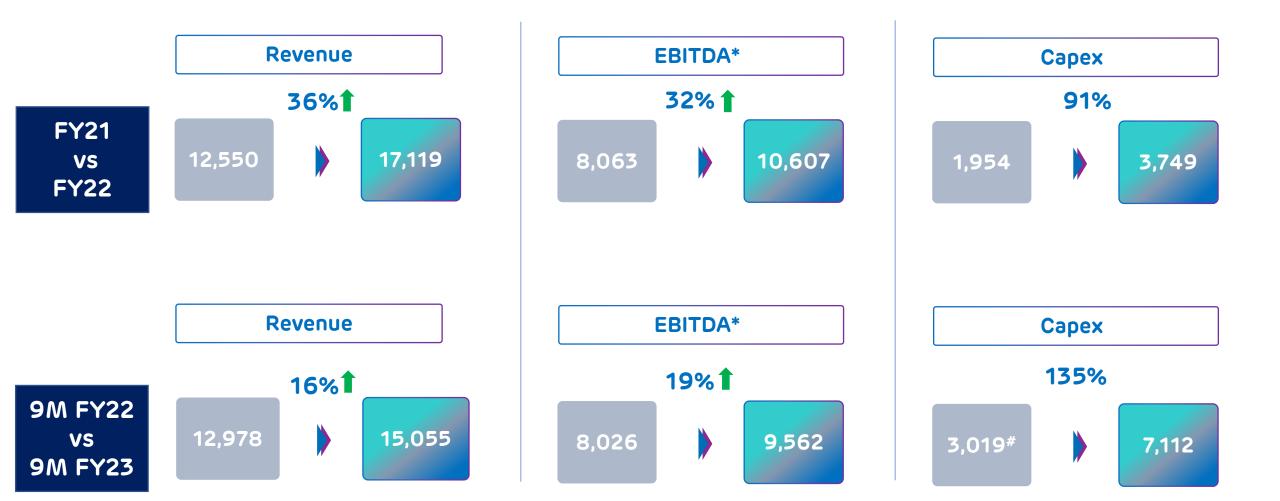
APSEZ: Diversifying cargo portfolio





(in INR Cr) (YoY)





APSEZ: Financial performance – 9M FY23

adani Ports and Logistics

(in INR Cr)

	9M FY22			9M FY23		
Particulars	Revenue	EBITDA*	PAT#	Revenue	EBITDA*	PAT#
APSEZ Consolidated*	12,978	8,026	3,842	15,055	9,562	4,252
JVs						
AICTPL (CT-3), JV with MSC	986	527	185	1,115	582	85
ACMTPL (CT-4), JV with CMA-CGM	456	262	72	556	321	41

Total

14,420

8,815

4,099

16,726

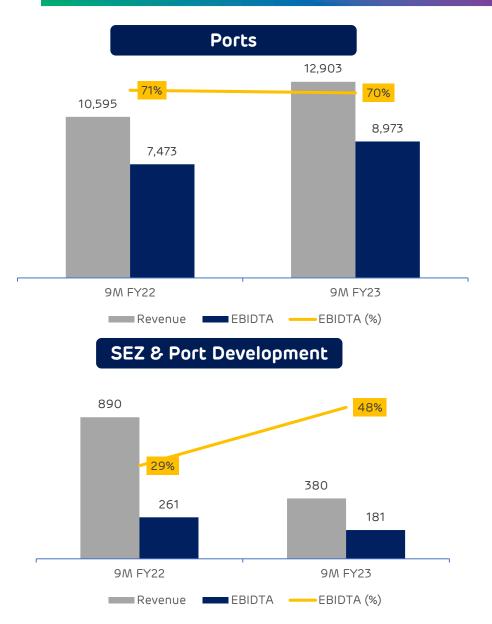
10,465

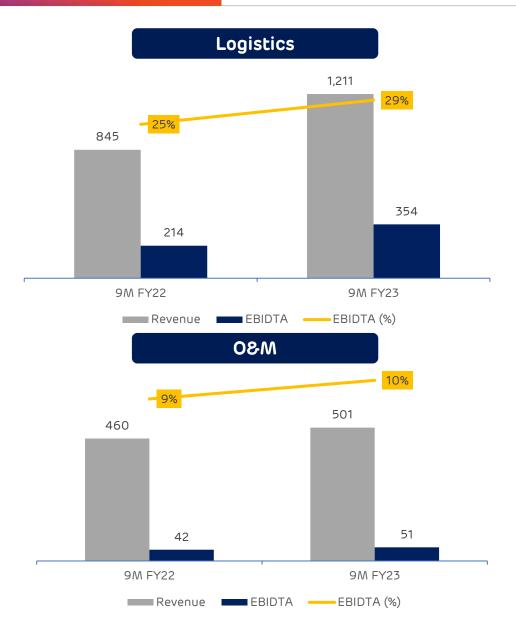
4,378

APSEZ: Key segment wise Operating revenue & EBITDA – 9M FY23



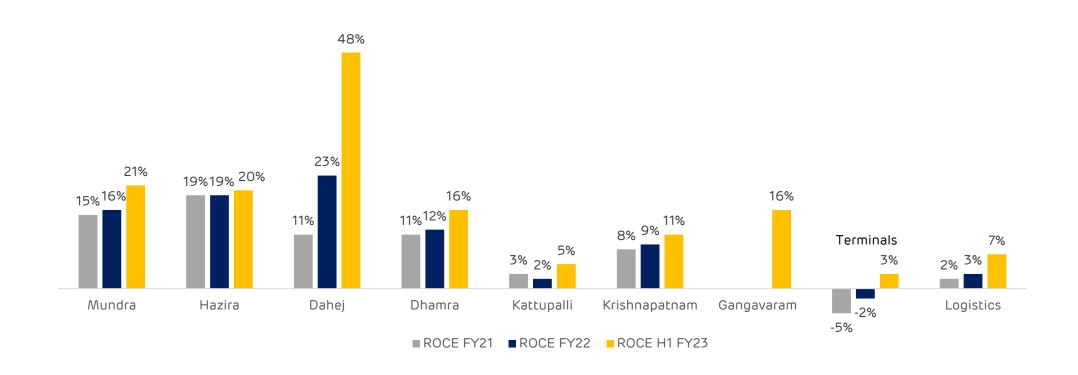
(YoY, in INR Cr)





APSEZ: Port wise returns



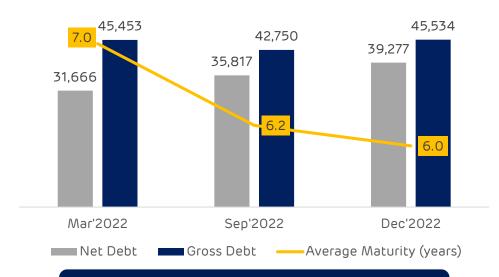


- ROCE continuously improving at matured ports with better capacity utilization and given the focus on efficiency
- ROCE of logistics business more than doubled vs. FY22
- Operational ramp up at ports acquired in the last few years will drive their ROCE to ~20%

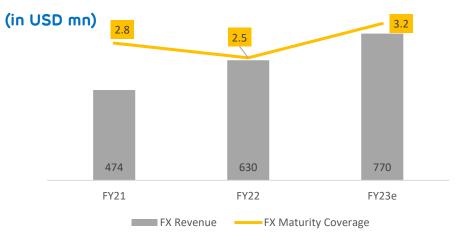
(YoY, in INR Cr)



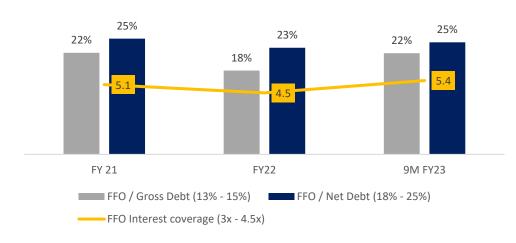




FX Revenue and FX Debt Coverage



Rating Ratios*



Net Debt to EBITDA



APSEZ: Debt Maturity Profile



Debt Maturity Profile

Year	Rupee Debt (in Rs Cr)	Foreign Debt (in Rs Cr)	Total Debt (in Rs Cr)	Foreign Debt Repayment Details
FY 22-23	191	-	191	
FY 23-24	1,946	293	2,239	EUR 5 mn
FY 24-25	2,190	5,916	8,106	USD 650 mn bond in Jun-24; EUR 5 mn
FY 25-26	1,341	507	1,848	EUR 5 mn
FY 26-27	1,661	85	1,746	EUR 5 mn
FY 27-28	563	10,426	10,989	USD 1,250 mn bond between Jun-27 and Jul-27; EUR 5 mn
FY 29-30	-	6,204	6,204	USD 750 mn bond in Jun-29
FY 30-31	1,500	4,136	5,636	USD 500 mn bond in Jan-31
FY 31-32	-	2,482	2,482	
FY 41-42	-	3,723	3,723	
Total	9,391	33,772	43,164	

Breakup of Debt (Dec'22)

Particulars	Amount (Rs Cr)
Long Term Debt	43,164
Short Term Debt & Others	2,370
Total Gross Debt	45,534

APSEZ: Movement of Debt and Cash



Movement of Debt

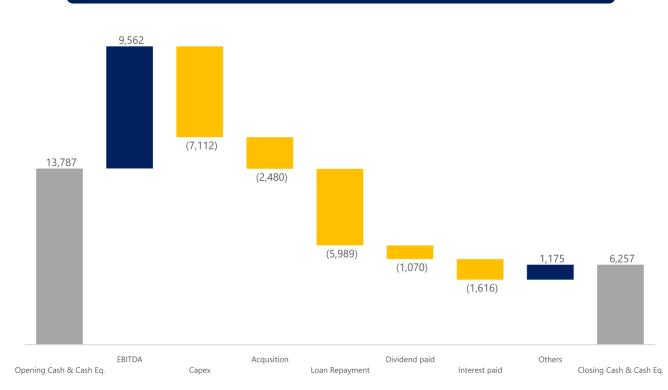
Particulars	Amount (Rs Cr)	Reference in Q3 FY23 Published Investor Presentation
Gross Debt (Mar 22)	45,453	Page 29 of PPT
(+) Addition (Incl. ST Debt)	3,276	
(-) Repayment (Incl. ST Debt)	(5,989)	
(+) Fx MTM	2,744	Refer note 182 below
(+) Amortisation of upfront costs on the Debt	50	
Gross Debt (Dec 22)	45,534	Page 29 of PPT

Note 1: Fx MTM Breakup

Particulars	Amount (Rs Cr)	Reference in Published Income Statement (9M FY23 column)
a) Foreign Exchange Loss	1,886	Sr. No. 2 (e)
b) Effective portion of loss on designated portion of cash flow hedge (net of tax)	642	Sr. No. 10
c) Income Tax on item b) above	216	
Total Fx MTM (a+b+c)	2,744	

Note 2: Fx MTM is mainly due to INR/USD movement from 75.7925 (as on 31st Mar'22) to 82.7250 (as on 31st Dec'22)

Strong Cashflow from Operations



- Strong internal cash flow generation supporting organic, inorganic growth and repayments
- €ash and cash equivalent as of 31st December 2022 is at Rs 6,257 Cr

APSEZ: Credit Ratings



International

Company	Rating
APSEZ	BBB- (S&P, Fitch) / Baa3 (Moody's)
Adani International Container Terminal Private Limited (AICTPL)	BBB- (S&P, Fitch) / Baa3 (Moody's)

Domestic Ratings

Company	Domestic Rating Agency	INR Ratings
APSEZ	ICRA	AA+/Stable
APSEZ	India Ratings	AA+/Stable

Moody's: Baa3 (Sovereign Equivalent)

The affirmation of APSEZ's issuer ratings considers the company's strong market position as the largest port developer and operator in India by cargo volume and its strong liquidity and financial profile. The stable outlook on the ratings reflects Moody's expectation that APSEZ would continue to generate relatively steady cash flow over the next 12-18 months and would be able to realign its capital spending plans in the event of a liquidity squeeze.

S&P: BBB- with negative outlook

We believe the Adani companies we rate have longestablished infrastructure assets with strong fundamentals and cash flows.

This rating action does not impact the rated debt issued by Adani International Container Terminal Pte. Ltd. (BBB-/Stable). These debts are fully secured and have cash flow waterfalls that prioritize operating expenditure and debt service over distributions. Given the ring-fenced assets, in our view the structure of these financings currently sufficiently protects investors.

Fitch: BBB- (Sovereign Equivalent)

We continue to assess APSEZ's underlying credit profile at 'BBB'. APSEZ's underlying credit profile reflects its status as India's largest commercial port operator, with best-in-class operational efficiency.

Source: https://www.fitchratings.com/research/infrastructure-project-finance/fitch-affirms-adani-ports-at-bbb-outlook-negative-07-06-2022, https://www.fitchratings.com/research/infrastructure-project-finance/fitch-affirms-adani-ports-at-bbb-outlook-negative-07-06-2022, https://www.fitchratings.com/research/infrastructure-project-finance/fitch-affirms-adani-ports-at-bbb-outlook-negative-07-06-2022, https://www.fitchratings.com/research/infrastructure-project-finance/fitch-affirms-adani-ports-at-bbb-outlook-negative-07-06-2022, https://www.fitchratings.com/research/infrastructure-project-finance/fitch-affirms-adani-ports-at-bbb-outlook-negative-07-06-2022, <a href="https://www.fitchratings.com/research/infrastructure-project-finance/fitch-affirms-adani-ports-at-bbb-outlook-negative-07-06-2022, https://www.fitchratings.com/research/infrastructure-project-finance/fitch-affirms-adani-ports-at-bbb-outlook-negative-07-06-2022, https://www.fitchratings.com/research/infrastructure-project-finance/fitch-affirms-at-bbb-outlook-negative-07-06-2022, <a href="ht





APSEZ: FY24 Guidance



FY23 Guidance

FY24 Guidance

Rs 12,200 Cr - Rs 12,600 Cr

EBITDA

Rs 14,500 Cr - Rs 15,000 Cr

Rs 8,600 Cr

Capex

Rs 4,000 Cr – Rs 4,500 Cr

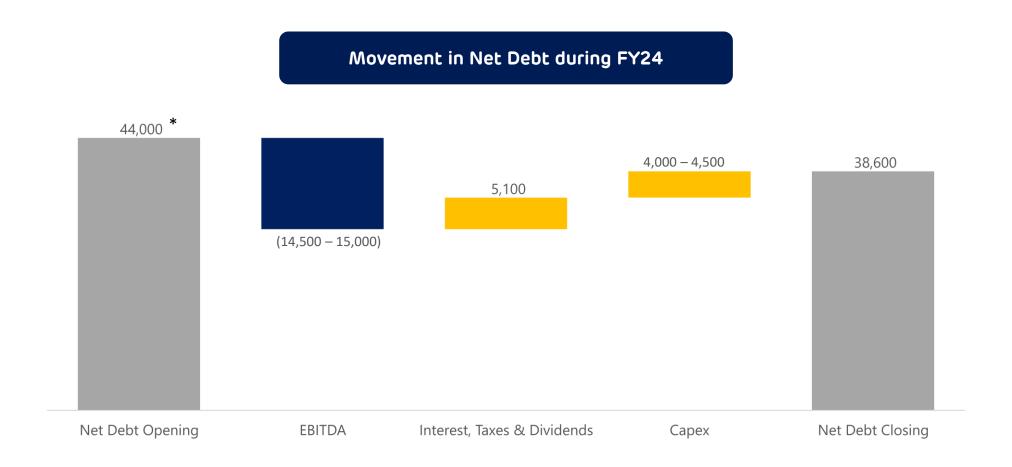
3.0-3.5x

Net Debt to EBITDA

~2.5x

APSEZ: FY24 Net Debt Guidance

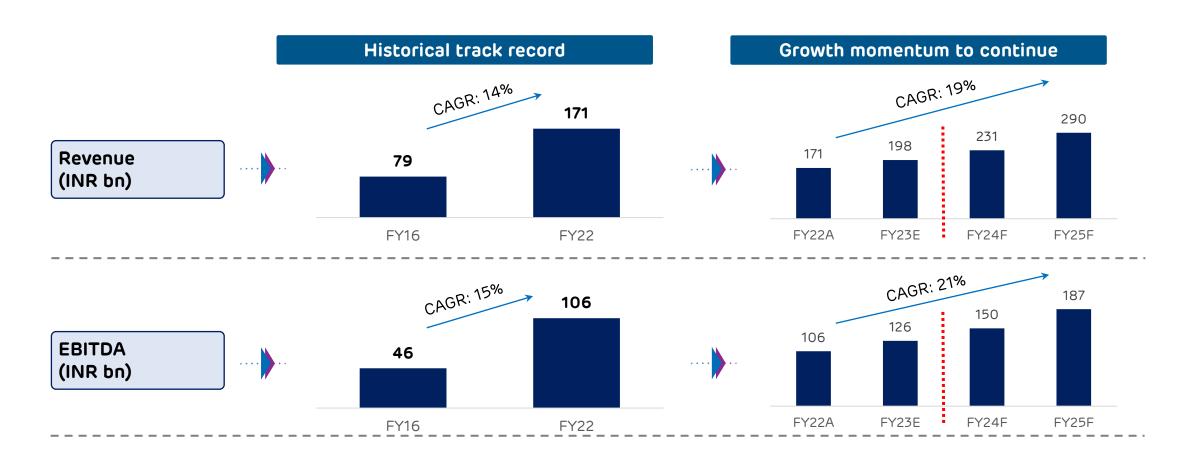




Cash Surplus generated through operations during FY24 would be used to re-pay / pre-pay loans of Rs 5,000 Cr, resulting in reduction of Net Debt to EBITDA ratio to $\sim 2.5x$

APSEZ: Growth to accelerate going forward





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